VILLAGE OF VALEMOUNT

Let the mountains move you

Village of Valemount Five Year Financial Plan Bylaw NO. 857, 2022

A BYLAW TO LEVY THE 2022 - 2026 FIVE YEAR FINANCIAL PLAN

WHEREAS the *Community Charter* requires that Council shall adopt a Five Year Financial Plan before May 15th of the current year.

NOW THEREFORE the Council of the Village of Valemount in open meeting assembled enacts as follows:

1 CITATION

1.1 This Bylaw may be cited for all purposes as the "Village of Valemount Five Year Financial Plan Bylaw No. 857, 2022".

2 GENERAL PROVISIONS

2.1 Schedule "A" attached to this Bylaw is adopted as the Financial Plan for the Village of Valemount for the period commencing January 1, 2022 and ending December 32, 2026.

2.2 Schedule "B" attached to this Bylaw is adopted as the Capital Works Financial Plan for the Village of Valemount for the period commencing January 1, 2022 and ending December 31, 2026.

2.3 Schedule "C" attached to this Bylaw shows the proportion of the revenue that comes from different funding sources, the distribution of property taxes among the property classes and the use of the permissive tax exemptions.

2.4 The Council of the Village of Valemount may authorize the transfer of funds from one category to another category of the financial plan.

2.5 All cheques drawn on the bank must be signed by one of two designated officials of administration and countersigned by one of two designated Councilors.

2.6 All payments already made from municipal revenues for the current year are ratified and confirmed.

3 SEVERABILITY

If any portion of this bylaw is declared ultra vires by the Court of Competent Jurisdiction, that portion shall be deemed to be severed from the bylaw to the extent that the remainder of the bylaw shall continue in full force and effect.

READ A FIRST TIME this	22nd DAY OF MARCH, 2022
READ A SECOND TIME this	22nd DAY OF MARCH, 2022
PUBLIC INFORMATION MEETING HELD this	7th DAY OF APRIL, 2022 to 21st DAY OF, APRIL 2022
READ A THIRD TIME this	26th DAY OF APRIL 2022
RECONSIDERED AND ADOPTED this	10th DAY OF May, 2022

MAYOR, Owen Torgerson

CORPORATE OFFICER

Certified to be a true and correct copy of the Village of Valemount Five Year Financial Plan Bylaw No. 857, 2022, as adopted by Council Resolution No. 136/22 dated this 10th day of May, 2022.

Corporate Officer

SCHEDULE A

Village of Valemount Five Year Financial Plan Bylaw 857, 2022

GENERAL

	Difference 2021	Actual 2021	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
GENERAL REVENUE								
Taxation Revenue	$ 27,142	$ 920,572	$ 893,430	$ 999,675	$ 1,007,596	$ 1,046,367	$1,086,690	$1,128,626
Sales & User Fees	$ 26,591	$ 267,191	$ 240,600	$ 239,775	$ 214,676	$ 214,676	$ 214,676	$ 214,676
License & Permits	$ 12,028	$ 48,728	$ 36,700	$ 31,700	$ 31,700	$ 31,700	$ 31,700	$ 31,700
Rentals	$ 10,204	$ 67,204	$ 57,000	$ 57,000	$ 52,000	$ 52,000	$ 52,000	$ 52,000
Investments & Penalties	$ 8,210	$ 58,210	$ 50,000	$ 41,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Grant Revenue	$ (482,133)	$ 4,622,817	$ 5,104,950	$ 4,150,130	$ 939,200	$ 939,200	$ 939,200	$ 939,200
Hotel & Resort Tax	$ 106,924	$ 336,924	$ 230,000	$ 321,500	$ -	$ -	$ -	$ -
Transfers	$ (584,000)	$ -	$ 584,000	$ 1,201,468	$ 111,043	$ 80,575	$ 76,501	$ 76,501
TOTAL GENERAL REVENUE	**$ (875,033)**	**$ 6,321,647**	**$ 7,196,680**	**$ 7,042,248**	**$ 2,406,215**	**$ 2,414,518**	**$2,450,767**	**$2,492,703**
GENERAL EXPENDITURES								
Legislature	$ (2,098)	$ 52,902	$ 55,000	$ 60,000	$ 58,400	$ 59,600	$ 60,000	$ 60,000
General Government	$ (667,840)	$ 1,009,160	$ 1,677,000	$ 1,437,600	$ 1,123,000	$ 1,118,250	$1,119,500	$1,119,500
Protective Services	$ (22,354)	$ 89,146	$ 111,500	$ 97,500	$ 114,000	$ 115,500	$ 118,000	$ 118,000
Transportation Services	$ (160,536)	$ 433,444	$ 593,980	$ 586,500	$ 559,300	$ 565,300	$ 570,500	$ 570,500
Environmental & Health	$ (9,489)	$ 122,511	$ 132,000	$ 161,500	$ 115,500	$ 116,500	$ 117,500	$ 117,500
Public Health & Welfare	$ (6,128)	$ 2,372	$ 8,500	$ 9,000	$ 9,080	$ 9,162	$ 8,789	$ 8,789
Recreation & Culture Services	$ (349,132)	$ 909,068	$ 1,258,200	$ 1,292,850	$ 265,200	$ 266,200	$ 267,200	$ 267,200
General Capital	$ (719,492)	$ 2,641,008	$ 3,360,500	$ 3,397,298	$ 161,734	$ 164,007	$ 189,279	$ 231,214
Transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL GENERAL EXPENDITURES	**$ (1,937,069)**	**$ 5,259,611**	**$ 7,196,680**	**$ 7,042,248**	**$ 2,406,214**	**$ 2,414,519**	**$2,450,768**	**$2,492,703**

SCHEDULE A

Village of Valemount Five Year Financial Plan Bylaw 847, 2022

WATER

	Difference 2021	Actual 2021	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
WATER REVENUES								
Net Taxation Revenue	$ -	$ 97,400	$ 97,400	$ 97,400	$ 97,400	$ 97,400	$ 97,400	$ 97,400
Water Sales & User Fees	$ 198,038	$ 608,038	$ 410,000	$ 532,000	$ 446,000	$ 456,000	$ 466,000	$ 466,000
Investments & Penalties	$ (2,990)	$ 2,010	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Grants	$ (21,885)	$ 149,890	$ 171,775	$ 309,000	$ -	$ -	$ -	$ -
Transfers	$ (118,750)	$ -	$ 118,750	$ 51,500	$ -	$ -	$ -	$ -
TOTAL WATER REVENUES	**$ 54,413**	**$ 857,338**	**$ 802,925**	**$ 994,900**	**$ 548,400**	**$ 558,400**	**$ 568,400**	**$ 568,400**
WATER EXPENSES								
Water Transmission & Distribution	$ (92,166)	$ 582,359	$ 674,525	$ 866,500	$ 431,500	$ 433,500	$ 437,000	$ 437,000
Long Term Debt	$ (2,335)	$ 35,665	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000
Amortization	$ -	$ 90,400	$ 90,400	$ 90,400	$ 78,900	$ 86,900	$ 93,400	$ 93,400
Transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL WATER EXPENDITURES	**$ (94,501)**	**$ 708,424**	**$ 802,925**	**$ 994,900**	**$ 548,400**	**$ 558,400**	**$ 568,400**	**$ 568,400**

SEWER

	Difference 2021	Actual 2021	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
SEWER REVENUES								
Sewer Sales & User Fees	$ 485,797	$ 920,797	$ 435,000	$ 572,500	$ 453,000	$ 463,000	$ 473,000	$ 473,000
Investments & Penalties	$ (380)	$ 2,120	$ 2,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Parcel Tax	$ -	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400
Grants	$ (2,523,871)	$ 136,129	$ 2,660,000	$ 3,068,000	$ -	$ -	$ -	$ -
Transfers	$ (95,000)	$ -	$ 95,000	$ 50,000	$ -	$ -	$ -	$ -
TOTAL SEWER REVENUE	**$ (2,133,454)**	**$ 1,069,446**	**$ 3,202,900**	**$ 3,702,400**	**$ 464,900**	**$ 474,900**	**$ 484,900**	**$ 484,900**
SEWER EXPENDITURES								
Waste Treatment & Disposal	$ (53,435)	$ 400,965	$ 454,400	$ 560,900	$ 377,900	$ 383,900	$ 390,900	$ 390,900
Capital	$ (2,523,871)	$ 224,629	$ 2,748,500	$ 3,141,500	$ 87,000	$ 91,000	$ 94,000	$ 94,000
Transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL SEWER EXPENDITURES	**$ (2,577,306)**	**$ 625,594**	**$ 3,202,900**	**$ 3,702,400**	**$ 464,900**	**$ 474,900**	**$ 484,900**	**$ 484,900**

SCHEDULE B

Village of Valemount Five Year Financial Plan Bylaw 857, 2022

	Budget					Source of Funds				
General Capital Fund	**2022**	**2023**	**2024**	**2025**	**2026**	**Grants**	**Surplus**	**Carry Forward**	**Sales**	**Asset Maint**
Airport crack sealing	$ 70,000	$ -	$ -	$ -	$ -	$ 70,000		$ -	$ -	$ -
additional airport crack sealing	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000	$ -	$ -	$ -
Garbage truck	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
Village entrance sign	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ -	$ -
Community hall generator	$ 162,550	$ -	$ -	$ -	$ -	$ 162,500	$ -	$ -	$ -	$ -
Municipal hall generator	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
Cemetery	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000	$ -	$ -	$ -
Road crack sealing	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ -
Road patching	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ -	$ -	$ -
Muni bldg furnace/ac	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 40,000
Municipal hall security upgrades	$ 40,000	$ -	$ -	$ -	$ -	$ 40,000	$ -	$ -	$ -	$ -
trackless repairs	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,000
salt shed	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,000		
cn railway crossing arms	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -
daycare/affrodable housing project	$ 2,536,000	$ -	$ -	$ -	$ -	$ 2,536,000	$ -	$ -	$ -	$ -
accessbile door upgrades	$ 44,000	$ -	$ -	$ -	$ -	$ 44,000	$ -	$ -	$ -	$ -
self cleaning washrooms	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000	$ -	$ -	$ -	$ -
village staff housing	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000	$ -	$ -	$ -
	$ 4,142,550	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,332,500**	**$ 710,000**	**$ 30,000**	**$ -**	**$ 70,000**
Water Capital Fund										
Retention Pond	$ 7,500	$ -	$ -	$ -	$ -	$ -	$ 7,500	$ -	$ -	$ -
SCADA upgrade	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ -		$ -
High Lift Pump for pump station	$ 70,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 70,000	$ -
French Drain	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ -	$ -
Underground Sprinkler	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ -	$ -
Fire Hydrants	$ 8,000	$ -	$ -	$ -	$ -	$ -	$ 8,000	$ -	$ -	$ -
WTP Repairs	$ 4,500	$ -	$ -	$ -	$ -	$ -	$ 4,500	$ -	$ -	$ -
Parts & Repairs	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ -	$ -
Divers	$ 12,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,000
Water Treatment Plant Valves ($10k ea)	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,000	$ -
Swift Creek Restorations	$ 294,000	$ -	$ -	$ -	$ -	$ 294,000	$ -	$ -	$ -	$ -
	$ 471,000	**$ -**	**$ -**	**$ -**	**$ -**	**$ 309,000**	**$ 50,000**		**$ 100,000**	**$ 12,000**
Sewer Capital Fund										
Pumper Truck pump	$ 5,500	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,500	$ -	$ -
Grouting Sewer Lines	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,000	$ -
Clarifier Drive rebuild	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 40,000	$ -
Lift Station pumps	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000	$ -
SCADA upgrades	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ -	$ -
Inspection Camera	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ -
Seniors Lift Station	$ 773,000	$ -	$ -	$ -	$ -	$ 773,000	$ -	$ -	$ -	$ -
Dogwood Lift Station	$ 1,930,000	$ -	$ -	$ -	$ -	$ 1,930,000	$ -	$ -	$ -	$ -
	$ 2,858,500	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,718,000**	**$ -**	**$ 20,500**	**$ 120,000**	**$ -**
Total Capital	**$ 7,472,050**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,359,500**	**$ 760,000**	**$ 50,500**	**$ 220,000**	**$ 82,000**

SCHEDULE C
Village of Valemount Five Year Financial Plan Bylaw 857, 2022

In accordance with Section 165(3.1) of the *Community Charter,* the Village of Valemount is required to include in the Five Year Financial Plan, objectives and polices regarding each of the following:

1 The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the Community Charter,
2 The distribution of property taxes among the property classes, and
3 The use of permissive tax exemptions.

FUNDING SOURCES

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2022. As a revenue source, property taxation offers a number of advantages, for example, it is simple to administer and it is fairly easy for residents to understand. It offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, bylaw enforcement, building inspections and street lighting.

User fees and charges form a large portion of planned revenue. Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and sale of services - these are charged on a user-pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

To charge a user fee for services that are identifiable to specific users, instead of levying a general tax to all property owners.

Policies

Fees shall be established to recover 100% of the Cost of Service unless Council clearly states fees using a different basis.

Fees required to recover Cost of Service may be reduced by government transfers allocated to the program.

Sewer, Water & Garbage rates reviewed and implemented in Fees and Charges bylaws for 2022

Transfer a minimum of 5% to a maximum of 20% of property tax revenue from the General Revenue Fund to the Capital Fund

Transfer a minimum of 5% to a maximum of 20% of sewer rates revenue from the Sewer Fund to the Capital Fund. This rate may be increase as per yearly decisions of council and the rate they establish for Sewer fees

Transfer a minimum of 5% to a maximum of 20% of water rates revenues from the Water Fund to the Capital Fund. This rate may be increase as per yearly decisions of council and the rate they establish for Sewer fees

TABLE 1: Sources of Revenue

Revenue Source		Amount	% Total Revenue
Taxation Revenue	$	893,430	12.41%
Sales & User Fees	$	240,600	3.34%
License & Permits	$	36,700	0.51%
Rentals	$	57,000	0.79%
Investments & Penalties	$	50,000	0.69%
Grant Revenue	$	5,104,950	70.93%
Hotel & Resort Tax	$	230,000	3.20%
Transfers	$	584,000	8.11%
TOTAL	**$**	**7,196,680**	**100%**

DISTRIBUTION OF PROPERTY TAX RATES

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of town services.

Objective

Council will strive to ensure tax ratios and rates are set to maintain tax stability between property classes. Non-market changes (NMC) will be distributed towards Asset Management.

Policies

Spread tax ratio between all classes in order to maintain overall tax dollars with a minimum increase of the annual inflation rate.

TABLE 2: Distribution of Property Tax Rates

Property Class	Amount	% Property Value Tax
Residential	$ 533,430	57.23%
Utilities	$ 14,100	1.51%
Light Industry	$ 4,265	0.46%
Business	$ 380,075	40.78%
Recreation	$ 145	0.02%
TOTAL	**$ 932,015**	**100%**

PERMISSIVE TAX EXEMPTIONS

The Village of Valemount Bylaw No. 851, 2021 Permissive Tax Exemption provides a one year permissive tax exemption to qualifying non profit entities.

Objective

Continue to provide permissive tax exemptions to churches and non-for-profit organizations who own land and buildings

Policies

Policy has been implemented that determines who may qualify for future exemption.

TAX RATIOS

Property Class	2021 Tax Ratios	2022 Tax Ratios
Residential	3.349	3.065
Utilities	19.073	18.351
Heavy Industry	23.051	20.101
Light Industry	23.051	20.101
Business	7.629	7.340
Recreation	0.969	1.200

OFFICAL COMMUNITY PLAN (OCP)

The 2021 OCP has been reviewed and its implementation strategy will be considered in conjunction with the Villages Financial Plan on a yearly basis.

SCHEDULE D

Village of Valemount Five Year Financial Plan Bylaw857, 2022

REVENUES	2021 Difference	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2025 Budget
Municipal Residential	$ 188	$ 493,688	$ 493,500	$ 533,430	$ 554,767	$ 576,958	$ 600,036	$ 624,038
Utilities	$ (4)	$ 15,496	$ 15,500	$ 14,100	$ 14,664	$ 15,251	$ 15,861	$ 16,495
Light Industry	$ 5	$ 2,130	$ 2,125	$ 4,265	$ 4,436	$ 4,613	$ 4,798	$ 4,989
Business	$ (3,015)	$ 338,865	$ 341,880	$ 380,075	$ 395,278	$ 411,089	$ 427,533	$ 444,634
Recreation	$ (307)	$ 318	$ 625	$ 145	$ 151	$ 157	$ 163	$ 170
New Market Value	$ 27,030	$ 27,030	$ -	$ 18,460	$ -	$ -	$ -	$ -
Parcel Taxes	$ 2,379	$ 105,129	$ 102,750	$ 102,750	$ 102,750	$ 102,750	$ 102,750	$ 102,750
Transfer to Own Utilities	$ (2,379)	$ (105,129)	$ (102,750)	$ (102,750)	$ (102,750)	$ (102,750)	$ (102,750)	$ (102,750)
Taxes in Lieu RCMP	$ 1,078	$ 26,578	$ 25,500	$ 26,500	$ 25,500	$ 25,500	$ 25,500	$ 25,500
Taxes in Lieu Telus	$ (122)	$ 5,178	$ 5,300	$ 5,200	$ 5,300	$ 5,300	$ 5,300	$ 5,300
Taxes in Lieu BC Hydro	$ 2,728	$ 27,728	$ 25,000	$ 27,500	$ 22,500	$ 22,500	$ 22,500	$ 22,500
Taxes in Lieu Collected for other agencies	$ (440)	$ (16,440)	$ (16,000)	$ (10,000)	$ (15,000)	$ (15,000)	$ (15,000)	$ (15,000)
Collection for Minister of Finance - Policing	$ (472)	$ 74,528	$ 75,000	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Collection for Minister of Finance - School Taxes	$ 104,789	$ 554,789	$ 450,000	$ 550,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000
Collection for Regional Hospital District	$ 23,157	$ 173,157	$ 150,000	$ 210,492	$ 101,497	$ 101,497	$ 101,497	$ 101,497
Collection for Regional District	$ (15,157)	$ 699,843	$ 715,000	$ 700,228	$ 612,929	$ 612,929	$ 612,929	$ 612,929
Collection for BC Assessment Authority	$ 101	$ 12,101	$ 12,000	$ 12,050	$ 9,662	$ 9,662	$ 9,662	$ 9,662
Collection for Municipal Finance Authority	$ 4	$ 54	$ 50	$ 62	$ 30	$ 30	$ 30	$ 30
Transfer to Minister of Finance - Policing	$ 472	$ (74,528)	$ (75,000)	$ (75,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)
Transfer to Minister of Finance - School Taxes	$ (104,789)	$ (554,789)	$ (450,000)	$ (550,000)	$ (450,000)	$ (450,000)	$ (450,000)	$ (450,000)
Transfer to Regional Hospital District	$ (23,157)	$ (173,157)	$ (150,000)	$ (210,492)	$ (101,497)	$ (101,497)	$ (101,497)	$ (101,497)
Transfer to Regional District	$ 15,157	$ (699,843)	$ (715,000)	$ (700,228)	$ (612,929)	$ (612,929)	$ (612,929)	$ (612,929)
Transfer to BC Assessment Authority	$ (101)	$ (12,101)	$ (12,000)	$ (12,050)	$ (9,662)	$ (9,662)	$ (9,662)	$ (9,662)
Transfer to Municipal Finance Authority	$ (4)	$ (54)	$ (50)	$ (62)	$ (30)	$ (30)	$ (30)	$ (30)
Total Taxation Revenue	**$ 27,142**	**$ 920,572**	**$ 893,430**	**$ 999,675**	**$ 1,007,596**	**$ 1,046,367**	**$ 1,086,690**	**$ 1,128,626**
Garbage Collection	$ 2,071	$ 129,071	$ 127,000	$ 132,600	$ 118,500	$ 118,500	$ 118,500	$ 118,500
Cemetery	$ 3,960	$ 5,960	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Rental Income	$ 120	$ 120	$ -	$ -	$ -	$ -	$ -	$ -
Parks Contract	$ -	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 12,500
Courthouse	$ 179	$ 26,679	$ 26,500	$ 26,500	$ 26,500	$ 26,500	$ 26,500	$ 26,500
Airport # 2 Rental	$ (3,413)	$ 587	$ 4,000	$ 5,575	$ 5,576	$ 5,576	$ 5,576	$ 5,576
Airport # 2 Aviation Fuel	$ 2,381	$ 27,381	$ 25,000	$ 20,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Airport # 1 Rental	$ 1,576	$ 5,576	$ 4,000	$ 4,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Misc.	$ 6,556	$ 9,056	$ 2,500	$ 1,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000
Grant Administration	$ 3,425	$ 15,925	$ 12,500	$ 13,000	$ 13,000	$ 13,000	$ 13,000	$ 13,000
Transfer to Utilities	$ 2,400		$ (2,400)	$ (2,400)	$ (2,400)	$ (2,400)	$ (2,400)	$ (2,400)
VIC Sales	$ 7,336	$ 34,336	$ 27,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
Total Sales & User Fees	**$ 26,591**	**$ 267,191**	**$ 240,600**	**$ 239,775**	**$ 214,676**	**$ 214,676**	**$ 214,676**	**$ 214,676**
Business Licenses	$ 2,150	$ 17,150	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Bylaw Fines	$ 1,410	$ 1,610	$ 200	$ 200	$ 200	$ 200	$ 200	$ 200
Building Permits	$ 8,162	$ 18,162	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Permits - Other	$ 41	$ 10,041	$ 10,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Dog Licenses & Fees	$ 265	$ 1,765	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Total License and Permits	**$ 12,028**	**$ 48,728**	**$ 36,700**	**$ 31,700**	**$ 31,700**	**$ 31,700**	**$ 31,700**	**$ 31,700**
Community Hall	$ 7,969	$ 9,969	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Offices	$ 2,236	$ 57,236	$ 55,000	$ 55,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Total Rentals	**$ 10,204**	**$ 67,204**	**$ 57,000**	**$ 57,000**	**$ 52,000**	**$ 52,000**	**$ 52,000**	**$ 52,000**
Return on Investments	$ (11,654)	$ (1,654)	$ 10,000	$ 1,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Tax Interest & Penalties	$ 19,864	$ 59,864	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
Total Investments & Penalties	**$ 8,210**	**$ 58,210**	**$ 50,000**	**$ 41,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**
PG - Small Community Grant	$ 2,000	$ 352,000	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 350,000
BC Hydro	$ 23,411	$ 483,411	$ 460,000	$ 480,000	$ 460,000	$ 460,000	$ 460,000	$ 460,000
NDIT/VCF Grant Writer	$ -	$ 15,500	$ 15,500	$ 16,000	$ 15,500	$ 15,500	$ 15,500	$ 15,500
NDIT Econ Dev	$ -	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
NDIT Facade Program	$ (14,750)	$ 5,250	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
NDIT Small Town Love	$ 395	$ 1,595	$ 1,200	$ 1,600	$ 1,200	$ 1,200	$ 1,200	$ 1,200
VIC Grants	$ 8,017	$ 65,517	$ 57,500	$ 45,000	$ 42,500	$ 42,500	$ 42,500	$ 42,500
CBT Disbursement	$ -	$ 248,850	$ 248,850	$ 248,850	$ -	$ -	$ -	$ -
Unexpended Grants CBT	$ -	$ 333,000	$ 333,000	$ 77,000	$ -	$ -	$ -	$ -
Unexpended Grants	$ -	$ 28,000	$ 28,000	$ -	$ -	$ -	$ -	$ -
CARIP (Carbon Tax)	$ -	$ 3,000	$ 3,000	$ -	$ -	$ -	$ -	$ -
Gas Tax	$ (95,000)	$ -	$ 95,000	$ 447,000	$ -	$ -	$ -	$ -
Canada Day (Tourism)	$ (1,200)	$ -	$ 1,200	$ 1,200	$ -	$ -	$ -	$ -
Canada Day (Heritage grant)	$ (800)	$ -	$ 800	$ 800	$ -	$ -	$ -	$ -
Airport BC AIR	$ -	$ 27,000	$ 27,000	$ -	$ -	$ -	$ -	$ -
Land Planning Grant	$ (9,000)		$ 9,000	$ 9,000	$ -	$ -	$ -	$ -
Woodstove Exchange Program (VCF)	$ 2,080	$ 3,580	$ 1,500	$ 1,500	$ -	$ -	$ -	$ -
Woodstove Exchange Program Prov)	$ 4,800	$ 9,800	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -
TMEP - CBA	$ (173,100)	$ 5,900	$ 179,000	$ -	$ -	$ -	$ -	$ -
Northern Capital Planning Grant	$ (903,000)	$ -	$ 903,000	$ 335,000	$ -	$ -	$ -	$ -
Self Cleaning Washrooms	$ 356,132	$ 356,132	$ -	$ 25,000	$ -	$ -	$ -	$ -
Daycare	$ 263,420	$ 263,420	$ -	$ 888,580	$ -	$ -	$ -	$ -
Trans Mt Sewer/Water Install	$ (202,321)	$ 997,679	$ 1,200,000	$ 100,000	$ -	$ -	$ -	$ -
Trans Mt 17th Ave paving	$ 940,653	$ 940,653	$ -	$ 235,000	$ -	$ -	$ -	$ -
Comm Hall Generator	$ -	$ -	$ -	$ 130,200	$ -	$ -	$ -	$ -
Enabling Canada	$ 44,000	$ 44,000	$ -	$ 44,000	$ -	$ -	$ -	$ -
UBCM Age Friendly	$ 1,116	$ 9,516	$ 8,400	$ -	$ -	$ -	$ -	$ -
UBCM Housing	$ 2,100	$ 2,100	$ -	$ 5,400	$ -	$ -	$ -	$ -
Air Quality Study	$ (8,300)	$ 11,700	$ 20,000	$ 23,000	$ -	$ -	$ -	$ -
Gas Tax Funding	$ (349,062)	$ 200,938	$ 550,000	$ 447,000	$ -	$ -	$ -	$ -
Covid 19 Safe Restart	$ (421,435)	$ 79,565	$ 501,000	$ 164,000	$ -	$ -	$ -	$ -
UBCM Emergency Services	$ 17,411	$ 17,411						
DMO Consiting	$ 30,300	$ 30,300						
Airport Covid 19	$ -	$ 37,000	$ 37,000	$ -	$ -	$ -	$ -	$ -
Total Grant Revenue	**$ (482,133)**	**$ 4,622,817**	**$ 5,104,950**	**$ 4,150,130**	**$ 939,200**	**$ 939,200**	**$ 939,200**	**$ 939,200**
	$ -							

2% Hotel Room Tax	$ 66,256	$ 166,256	$ 100,000	$ 113,500	$ -	$ -	$ -	$ -
1% Resort Room Tax	$ 120,668	$ 170,668	$ 50,000	$ 128,000	$ -	$ -	$ -	$ -
Other Tourism Revenues	$ (80,000)	$ -	$ 80,000	$ 80,000	$ -	$ -	$ -	$ -
Total Hotel & Resort Tax	**$ 106,924**	**$ 336,924**	**$ 230,000**	**$ 321,500**	**$ -**	**$ -**	**$ -**	**$ -**
Carry Forward Projects	$ (584,000)	$ -	$ 584,000	$ 216,000	$ -	$ -	$ -	$ -
Transfers	$ -	$ -	$ -	$ 915,468	$ 111,043	$ 80,575	$ 76,501	$ 76,501
Asst Maint/Replacement	$ -	$ -	$ -	$ 70,000	$ -	$ -	$ -	$ -
Transfers	**$ (584,000)**	**$ -**	**$ 584,000**	**$ 1,201,468**	**$ 111,043**	**$ 80,575**	**$ 76,501**	**$ 76,501**
TOTAL REVENUE	**$ (875,033)**	**$ 6,321,647**	**$ 7,196,680**	**$ 7,042,248**	**$ 2,406,215**	**$ 2,414,518**	**$ 2,450,767**	**$ 2,492,703**

SCHEDULE E

Village of Valemount Five Year Financial Plan Bylaw 857, 2022

EXPENDITURES	2021 Difference	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Council Indemnity	$ (2,098)	$ 52,902	$ 55,000	$ 60,000	$ 58,400	$ 59,600	$ 60,000	$ 60,000
Legislature	**$ (2,098)**	**$ 52,902**	**$ 55,000**	**$ 60,000**	**$ 58,400**	**$ 59,600**	**$ 60,000**	**$ 60,000**
Professional Services	$ (565)	$ 24,435	$ 25,000	$ 32,600	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Permit Registration	$ (1,000)	$ -	$ 1,000	$ -	$ -	$ -	$ -	$ -
Tax Sale Expense	$ (1,500)	$ -	$ 1,500	$ 1,500	$ 500	$ 500	$ 500	$ 500
Administrative Wages & Benefits	$ (30,372)	$ 686,628	$ 717,000	$ 765,000	$ 765,000	$ 765,000	$ 765,000	$ 765,000
Employee Recruitment	$ 961	$ 4,961	$ 4,000	$ 25,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
Auditors	$ (3,000)	$ 29,000	$ 32,000	$ 32,000	$ 31,500	$ 32,000	$ 32,500	$ 32,500
MuniWare Computer system	$ (3,320)	$ 9,180	$ 12,500	$ 12,000	$ 13,000	$ 13,000	$ 13,000	$ 13,000
Office Supplies & Equipment	$ (3,013)	$ 8,487	$ 11,500	$ 11,500	$ 13,000	$ 13,250	$ 13,500	$ 13,500
Office security upgrades	$ -	$ -	$ -	$ 40,000	$ -	$ -	$ -	$ -
Municipal & Office Insurance	$ 1,899	$ 41,899	$ 40,000	$ 44,000	$ 41,500	$ 42,000	$ 42,500	$ 42,500
Data Security	$ 3,275	$ 8,275	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Miscellaneous	$ (898)	$ 102	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Training	$ (16,360)	$ 13,640	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
Mun Bldg. # 2 - 735 (UP) Maint & Repairs	$ (6,065)	$ 18,935	$ 25,000	$ 25,000	$ 25,000	$ 22,000	$ 22,000	$ 22,000
new led lighting	$ (7,500)	$ -	$ 7,500	$ 7,500	$ -	$ -	$ -	$ -
Mun Bldg. # 2 - 785 (DWN) Main & Repairs	$ (1,882)	$ 26,118	$ 28,000	$ 32,000	$ 33,000	$ 30,000	$ 30,000	$ 30,000
Mun Bldg. # 3 - 685 Log bldg.	$ 643	$ 5,643	$ 5,000	$ 7,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Mun Bldg. # 1 - 99 Gorse St	$ 14,668	$ 36,668	$ 22,000	$ 40,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000
Mun Bldg. # 1 - 99 Gorse St Key Main	$ (4,000)	$ -	$ 4,000	$ 4,000	$ -	$ -	$ -	$ -
Mun Bldg. # 1 - 99 New flooring for VCTV	$ (7,500)	$ -	$ 7,500	$ 7,500	$ -	$ -	$ -	$ -
community service Bldg. - automated doors	$ (10,000)	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -
HVAC Maintenance	$ -	$ -	$ -	$ 7,500	$ -	$ -	$ -	$ -
Leased Equipment (copiers, postage meters, ph.)	$ (3,040)	$ 10,960	$ 14,000	$ 12,500	$ 14,000	$ 14,000	$ 14,000	$ 14,000
Office Reno's & Equip	$ (7,264)	$ 236	$ 7,500	$ 10,000	$ 8,500	$ 8,500	$ 8,500	$ 8,500
Computer Upgrades	$ 1,571	$ 9,071	$ 7,500	$ 12,000	$ 8,500	$ 8,500	$ 8,500	$ 8,500
Conferences	$ (24,724)	$ 5,276	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
Elections	$ (5,000)	$ -	$ 5,000	$ 20,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Communications	$ 82	$ 5,082	$ 5,000	$ 7,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Corporate Related Expenses	$ 71	$ 4,071	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
Bank Charges	$ (800)	$ 2,200	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000
Internet	$ (263)	$ 1,237	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Postage & Freight	$ 203	$ 7,703	$ 7,500	$ 10,000	$ 7,500	$ 7,500	$ 7,500	$ 7,500
Advertising & Promo	$ (277)	$ 9,723	$ 10,000	$ 11,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Memberships	$ 360	$ 5,360	$ 5,000	$ 5,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Telephone & Fax	$ (430)	$ 6,070	$ 6,500	$ 7,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500
OCP Bylaw	$ 3,200	$ 28,200	$ 25,000	$ -	$ -	$ -	$ -	$ -
Zoning Bylaw	$ (10,000)	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
Subdivision Bylaw	$ (40,000)	$ -	$ 40,000	$ 40,000	$ -	$ -	$ -	$ -
DCC update	$ -	$ -	$ -	$ 55,000				
REFFG data backup	$ (5,000)	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
COVID 19 Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Covid 19 Safe Restart	$ (501,000)	$ -	$ 501,000	$ 62,500	$ -	$ -	$ -	$ -
Total General Government	**$ (667,840)**	**$ 1,009,160**	**$ 1,677,000**	**$ 1,437,600**	**$ 1,123,000**	**$ 1,118,250**	**$ 1,119,500**	**$ 1,119,500**
Dog Pound	$ (1,003)	$ 497	$ 1,500	$ 1,000	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Bylaw Services	$ 3,759	$ 33,759	$ 30,000	$ 36,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
Training	$ (1,629)	$ 1,371	$ 3,000	$ 2,500	$ 3,000	$ 3,000	$ 3,000	$ 3,000
Bylaw Education /Clean Community	$ (116)	$ 1,884	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Bylaw Equipment & Supplies	$ (2,214)	$ 286	$ 2,500	$ 1,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Bylaw Court Expenses	$ (1,000)	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Remedial Action	$ (1,500)	$ -	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Building Inspector Services	$ (18,212)	$ 41,788	$ 60,000	$ 42,500	$ 62,500	$ 64,000	$ 66,500	$ 66,500
Building Inspector Office Material	$ (847)	$ 1,653	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500

Building Inspector Training / Memberships	$ (2,500)	$ -	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Emergency Strategy Plan	$ 2,908	$ 7,908	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Total Protective Services	**$ (22,354)**	**$ 89,146**	**$ 111,500**	**$ 97,500**	**$ 114,000**	**$ 115,500**	**$ 118,000**	**$ 118,000**
	$ -							
Training	$ (4,062)	$ 938	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Administration	$ (1,000)		$ 1,000	$ 2,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Public Works Wages & Benefits	$ (31,483)	$ 193,517	$ 225,000	$ 195,000	$ 229,000	$ 234,000	$ 238,000	$ 238,000
safety supplies	$ (1,456)	$ 1,544	$ 3,000	$ 2,000	$ -	$ -	$ -	$ -
Village Entrance Signs	$ (10,000)	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
Village Welcome Signs	$ (6,000)	$ -	$ 6,000	$ 6,000	$ -	$ -	$ -	$ -
Downtown Maintenance	$ (100)	$ 2,400	$ 2,500	$ 3,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
General Road Maintenance	$ (5,236)	$ 4,764	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Snow Removal	$ (11,483)	$ 8,517	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
CN New mainteneance worlk	$ -	$ -	$ -	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
CN Allow/Intersections	$ (1,894)	$ 5,606	$ 7,500	$ 9,000	$ 7,500	$ 7,500	$ 7,500	$ 7,500
Swift Creek Bridge	$ -	$ -	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Signs - Const - Maint	$ (2,475)	$ 2,525	$ 5,000	$ 4,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Drainage	$ (500)	$ -	$ 500	$ -	$ -	$ -	$ -	$ -
Paving & Gravel	$ (10,000)	$ -	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Sand/Salt/Snow	$ (1,000)	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Dust Control	$ (12,072)	$ 5,928	$ 18,000	$ 10,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000
Other Gravel	$ (500)	$ -	$ 500	$ -	$ -	$ -	$ -	$ -
Line Painting	$ (15,000)	$ -	$ 15,000	$ 21,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Street Lighting Hydro & Maint	$ (4,240)	$ 40,760	$ 45,000	$ 45,000	$ 47,000	$ 48,000	$ 49,000	$ 49,000
Shop Main, Freight, Phone	$ -	$ 45,000	$ 45,000	$ 50,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
Tools	$ 155	$ 1,655	$ 1,500	$ 2,000	$ 1,500	$ 1,500	$ 1,500	$ 1,500
thistle killer	$ -	$ 1,500	$ 1,500	$ 1,500	$ 1,800	$ 1,800	$ 2,000	$ 2,000
Misc. Jerry Can Fuel	$ 1,951	$ 4,451	$ 2,500	$ 5,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
2014 PW Crew Cab	$ 619	$ 5,619	$ 5,000	$ 7,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
2017 PW Crew Cab	$ (133)	$ 4,867	$ 5,000	$ 7,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
2020 PW Reg Cab	$ 5,262	$ 10,262	$ 5,000	$ 12,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Mobile Generator	$ (1,000)	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Backhoe	$ (3,185)	$ 1,815	$ 5,000	$ 7,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
MT6 Trackless	$ 1,347	$ 9,347	$ 8,000	$ 10,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
MT6 Trackless - major maint	$ (12,500)	$ -	$ 12,500	$ -	$ -	$ -	$ -	$ -
Grader	$ 14,584	$ 24,584	$ 10,000	$ 25,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Tractor/Sweeper	$ (991)	$ 509	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
replacement rough cut for john deer tractor (main)	$ (4,884)	$ 116	$ 5,000	$ -	$ -	$ -	$ -	$ -
Small Equipment	$ -	$ -	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Lawn Mower	$ (1,500)	$ -	$ 1,500	$ -	$ -	$ -	$ -	$ -
Snow Blower	$ (480)	$ -	$ 480	$ -	$ -	$ -	$ -	$ -
Husky Push Mower	$ (500)	$ -	$ 500	$ -	$ -	$ -	$ -	$ -
Small Equipment Maint	$ (500)	$ -	$ 500	$ -	$ -	$ -	$ -	$ -
Husqvarna z560 mower	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
2005 4x4 Silverado	$ (1,396)	$ 4,604	$ 6,000	$ 7,500	$ 6,000	$ 6,000	$ 6,000	$ 6,000
Ford Dump Truck	$ 1,369	$ 8,869	$ 7,500	$ 10,000	$ 7,500	$ 7,500	$ 7,500	$ 7,500
Pickup 4 x 4	$ (2,298)	$ 2,702	$ 5,000	$ 7,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Airport # 1	$ (500)	$ -	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Airport # 2	$ 4,348	$ 22,348	$ 18,000	$ 22,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000
Airport # 2 - Aviation Fuel	$ (1,303)	$ 18,697	$ 20,000	$ 15,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Airport # 2 - Survey	$ (3,500)	$ -	$ 3,500	$ -	$ -	$ -	$ -	$ -
Airport Lighting Repairs	$ (37,000)	$ -	$ 37,000	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total Transportation Services	**$ (160,536)**	**$ 433,444**	**$ 593,980**	**$ 586,500**	**$ 559,300**	**$ 565,300**	**$ 570,500**	**$ 570,500**
1991 Garbage Truck Maintenance	$ (2,104)	$ 2,896	$ 5,000	$ 4,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
2013 Garbage Truck Maintenance	$ 1,862	$ 17,862	$ 16,000	$ 20,000	$ 16,000	$ 16,000	$ 16,000	$ 16,000
Garbage Truck - wages/mercs	$ 3,863	$ 45,863	$ 42,000	$ 48,000	$ 43,000	$ 44,000	$ 45,000	$ 45,000
Garbage - Tipping Fees	$ 3,428	$ 33,428	$ 30,000	$ 40,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
Garbage Utility discount	$ (346)	$ 7,154	$ 7,500	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Garbage Replacements/maintenance	$ 608	$ 3,608	$ 3,000	$ 10,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000
Other Garbage Disposal Costs	$ (500)	$ -	$ 500	$ 1,000	$ 500	$ 500	$ 500	$ 500
Carbon Emission Fees	$ (3,000)	$ -	$ 3,000	$ -	$ 3,000	$ 3,000	$ 3,000	$ 3,000

Air Quality Study	$ (8,300)	$ 11,700	$ 20,000	$ 23,000	$ -	$ -	$ -	$ -
Clean Air	$ (5,000)	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Total Environmental & Health	**$ (9,489)**	**$ 122,511**	**$ 132,000**	**$ 161,500**	**$ 115,500**	**$ 116,500**	**$ 117,500**	**$ 117,500**
Cemetery Wages & Benefits	$ (1,128)	$ 2,372	$ 3,500	$ 4,000	$ 4,080	$ 4,162	$ 3,789	$ 3,789
Cemetery	$ (5,000)	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Total Public Health & Welfare	**$ (6,128)**	**$ 2,372**	**$ 8,500**	**$ 9,000**	**$ 9,080**	**$ 9,162**	**$ 8,789**	**$ 8,789**
CBT Initiatives Exp	$ 492	$ 1,492	$ 1,000	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
VIC Wages & Benefits	$ (7,965)	$ 62,035	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000
VIC Expenses	$ 2,476	$ 4,326	$ 1,850	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
VIC Retail Expenses	$ (24)	$ 12,626	$ 12,650	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Tourism Admin	$ 367	$ 1,867	$ 1,500		$ -	$ -	$ -	$ -
Community Hall	$ (1,684)	$ 20,316	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000
Daycare	$ (1,945)	$ 55	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Daycare Doors	$ (7,500)	$ -	$ 7,500	$ 7,500	$ -	$ -	$ -	$ -
Museum Repairs & Main	$ (1,886)	$ 114	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Library Reg Repairs & Main	$ (745)	$ 1,255	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Canfor tree installation	$ (5,000)	$ -	$ 5,000	$ -	$ -	$ -	$ -	$ -
dug outs	$ (7,500)	$ -	$ 7,500	$ 7,500	$ -	$ -	$ -	$ -
Beer Gardens front wall	$ (5,000)	$ -	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -
Courthouse	$ 675	$ 1,675	$ 1,000	$ 2,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Courthouse - automated door	$ (6,750)	$ -	$ 6,750	$ -	$ -	$ -	$ -	$ -
Cedarside/George Hicks Parks	$ (1,106)	$ 394	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Parks and Civic Ground	$ (383)	$ 11,617	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
Park/Groundskeeper Wages/Benefits	$ (6,418)	$ 33,582	$ 40,000	$ 48,000	$ 42,000	$ 43,000	$ 44,000	$ 44,000
2% Hotel Room Tax	$ 66,256	$ 166,256	$ 100,000	$ 113,500	$ -	$ -	$ -	$ -
1% Hotel Resort Tax	$ 120,668	$ 170,668	$ 50,000	$ 128,000	$ -	$ -	$ -	$ -
Other Tourism Expenses	$ (80,000)	$ -	$ 80,000	$ 80,000	$ -	$ -	$ -	$ -
NDIT Economic Development/Collab/Capacity	$ (50,000)	$ -	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
NDIT Facade Program	$ (20,000)	$ -	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
NDIT Small Town Love	$ 394	$ 1,594	$ 1,200	$ 1,600	$ 1,200	$ 1,200	$ 1,200	$ 1,200
CBT Disbursement	$ (248,850)	$ -	$ 248,850	$ 248,850	$ -	$ -	$ -	$ -
Unexpended Grants CBT	$ -	$ 333,000	$ 333,000	$ 77,000	$ -	$ -	$ -	$ -
Unexpended Grants	$ -	$ 28,000	$ 28,000	$ -	$ -	$ -	$ -	$ -
Canada Day	$ (3,000)	$ -	$ 3,000	$ 3,500	$ -	$ -	$ -	$ -
Carbon Tax	$ -	$ 3,000	$ 3,000	$ -	$ 3,000	$ 3,000	$ 3,000	$ 3,000
UBCM Age Friendly	$ 1,016	$ 9,416	$ 8,400	$ -	$ -	$ -	$ -	$ -
UBCM Housing	$ 2,100	$ 2,100	$ -	$ 5,400	$ -	$ -	$ -	$ -
Woodstove Exchange Program	$ 6,880	$ 13,380	$ 6,500	$ 10,000	$ -	$ -	$ -	$ -
Courthosue furnace upgrades (a/c)	$ -	$ -	$ -	$ 20,000	$ -	$ -	$ -	$ -
CSB furnace upgrades (a/c)	$ -	$ -	$ -	$ 20,000	$ -	$ -	$ -	$ -
Opportunity Grants	$ (30,000)	$ -	$ 30,000	$ 30,000	$ -	$ -	$ -	$ -
DMO Consulting	$ 30,300	$ 30,300		$ -				
gas tax	$ (95,000)	$ -	$ 95,000	$ 267,000	$ -	$ -	$ -	$ -
Recreation & Culture Services	**$ (349,132)**	**$ 909,068**	**$ 1,258,200**	**$ 1,292,850**	**$ 265,200**	**$ 266,200**	**$ 267,200**	**$ 267,200**
Airport Crack Sealing	$ (70,000)	$ -	$ 70,000	$ 100,000	$ -	$ -	$ -	$ -
Airport Weather Station BC Air Access	$ (27,000)	$ -	$ 27,000	$ -	$ -	$ -	$ -	$ -
Airport Weather Station-Village Portion	$ (9,000)	$ -	$ 9,000	$ -	$ -	$ -	$ -	$ -
Airport Lighting Repairs	$ 66,488	$ 66,488	$ -	$ -	$ -	$ -	$ -	$ -
Other Crack Sealing & Paving	$ (250,000)	$ -	$ 250,000	$ 150,000	$ -	$ -	$ -	$ -
Housing Project	$ -	$ -	$ -	$ 400,000	$ -	$ -	$ -	$ -
Trackless Boom	$ (8,750)	$ -	$ 8,750	$ 30,000	$ -	$ -	$ -	$ -
Plow	$ (18,000)	$ -	$ 18,000	$ -	$ -	$ -	$ -	$ -
Entrance Sign	$ -	$ -	$ -	$ 100,000	$ -	$ -	$ -	$ -
Comm hall genset	$ -	$ -	$ -	$ 162,750	$ -	$ -	$ -	$ -
Cemetery	$ (30,000)	$ -	$ 30,000	$ 30,000	$ -	$ -	$ -	$ -
Salt Shed	$ (10,000)	$ -	$ 10,000	$ 30,000	$ -	$ -	$ -	$ -
Self Cleaning Washrooms	$ 356,132	$ 356,132	$ -	$ 25,000	$ -	$ -	$ -	$ -
Street Lighting (Karas Drive)	$ (25,000)	$ -	$ 25,000	$ -	$ -	$ -	$ -	$ -
Community Tent	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ -	$ -
zero turn lawn mower	$ (1,364)	$ 16,636	$ 18,000	$ -	$ -	$ -	$ -	$ -

beer gardens cement flooring	$ -	$ -	$ -	$ -	$ 20,000	$ -	$ -	$ -
TMEP - CBA (Ash St/ Seniors Development)	$ (179,000)	$ -	$ 179,000	$ -	$ -	$ -	$ -	$ -
Northern Capital Planning Grant	$ (903,000)	$ -	$ 903,000	$ 335,000	$ -	$ -	$ -	$ -
Gas Tax Funding	$ (550,000)	$ -	$ 550,000	$ 267,000	$ -	$ -	$ -	$ -
RVCS Daycare/Affordable housing	$ 263,420	$ 263,420	$ -	$ 888,580	$ -	$ -	$ -	$ -
Entrance Sign	$ -	$ -	$ -	$ 100,000	$ -	$ -	$ -	$ -
MISC Capital Repairs	$ (20,000)	$ -	$ 20,000	$ -	$ -	$ -	$ -	$ -
Garbage Truck	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
Enagbling Accessible Doors	$ -	$ -	$ -	$ 44,000	$ -	$ -	$ -	$ -
Trans Mt Sewer/Water Install	$ (202,321)	$ 997,679	$ 1,200,000	$ 100,000	$ -	$ -	$ -	$ -
Trans Mt 17th Ave paving	$ 940,653	$ 940,653	$ -	$ 235,000	$ -	$ -	$ -	$ -
CN Arm Crossings	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
Capital Reserves	$ (42,750)	$ -	$ 42,750	$ 99,968	$ 131,734	$ 164,007	$ 189,279	$ 231,214
General Capital	**$ (719,492)**	**$ 2,641,008**	**$ 3,360,500**	**$ 3,397,298**	**$ 161,734**	**$ 164,007**	**$ 189,279**	**$ 231,214**
Transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Transfers	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL EXPENSES	**$ (1,937,069)**	**$ 5,259,611**	**$ 7,196,680**	**$ 7,042,248**	**$ 2,406,214**	**$ 2,414,519**	**$ 2,450,768**	**$ 2,492,703**

SCHEDULE F

Village of Valemount Five Year Financial Plan Bylaw 857, 2022

	2020	2020	2021	2022	2023	2024	2025	2026
	Difference	Actual	Budget	Budget	Budget	Budget	Budget	Budget
Trsf fr General Parcel Tax	$ -	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000
From General	$ -	$ 2,400	$ 2,400	$ 2,400	$ 2,400	$ 2,400	$ 2,400	$ 2,400
Net Taxation Revenue	**$ -**	**$ 97,400**	**$ 97,400**	**$ 97,400**	**$ 97,400**	**$ 97,400**	**$ 97,400**	**$ 97,400**
Water Rates	$ 922	$ 403,922	$ 403,000	$ 431,000	$ 440,000	$ 450,000	$ 460,000	$ 460,000
Connection Fees	$ 7,750	$ 8,250	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Service Charges	$ (25)	$ 475	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Sales of Service	$ 189,391	$ 195,391	$ 6,000	$ 100,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Water Sales & User Fees	**$ 198,038**	**$ 608,038**	**$ 410,000**	**$ 532,000**	**$ 446,000**	**$ 456,000**	**$ 466,000**	**$ 466,000**
Northern Capital Planning - Swift Creek Res.	$ (27,890)	$ 73,610	$ 101,500	$ -	$ -	$ -	$ -	$ -
Northern Capital Planning - Supply Master	$ 19,800	$ 62,075	$ 42,275	$ -	$ -	$ -	$ -	$ -
Northern Capital Planning - Calibration	$ (13,795)	$ 4,205	$ 18,000	$ -	$ -	$ -	$ -	$ -
SCADA upgrades	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -	$ -
Covid/MIA SCADA Upgrades	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ -	$ -
Gas Tax - Swift Creek Restoration	$ -	$ -	$ -	$ 294,000	$ -	$ -	$ -	$ -
Grants	**$ (21,885)**	**$ 149,890**	**$ 171,775**	**$ 309,000**	**$ -**	**$ -**	**$ -**	**$ -**
Return on Investment	$ (2,990)	$ 2,010	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Investments & Penalties	**$ (2,990)**	**$ 2,010**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**
Carry Forward previous projects	$ (76,750)	$ -	$ 76,750	$ 39,500	$ -	$ -	$ -	$ -
Capital Reserves	$ (42,000)	$ -	$ 42,000	$ 12,000	$ -	$ -	$ -	$ -
Surplus	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Transfers	**$ (118,750)**	**$ -**	**$ 118,750**	**$ 51,500**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL WATER REVENUES	**$ 54,413**	**$ 857,338**	**$ 802,925**	**$ 994,900**	**$ 548,400**	**$ 558,400**	**$ 568,400**	**$ 568,400**
Water Wages & Benefits	$ 3,209	$ 185,209	$ 182,000	$ 188,000	$ 188,000	$ 190,000	$ 193,500	$ 193,500
Training	$ 149	$ 5,149	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Administration (freight/ph)	$ 260	$ 8,260	$ 8,000	$ 9,000	$ 12,500	$ 12,500	$ 12,500	$ 12,500
Computer/Software	$ 1,924	$ 1,924	$ -	$ 2,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Generator Diesel	$ (216)	$ 284	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Safety Supplies	$ (160)	$ 340	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Utility discount	$ 524	$ 22,524	$ 22,000	$ 22,500	$ 22,000	$ 22,000	$ 22,000	$ 22,000
Purifications & Treatment	$ 5,392	$ 17,392	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
Transmission & Distribution	$ (4,191)	$ 3,809	$ 8,000	$ 5,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
Pumping & Pump house	$ 795	$ 4,795	$ 4,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Water Distribution station	$ 4,343	$ 4,343	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Hydro	$ (3,775)	$ 38,225	$ 42,000	$ 40,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000
Other Water Supply	$ (863)	$ 137	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Water Conservation	$ (2,500)	$ -	$ 2,500	$ 500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
WTP Interest on Debentures	$ 746	$ 25,746	$ 25,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000
Pick Up Truck	$ (2,000)	$ -	$ 2,000	$ 2,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Backhoe	$ (700)	$ 1,800	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Building Maintenance	$ 1,054	$ 1,554	$ 500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Chargeback's from General Admin	$ (101)	$ 44,899	$ 45,000	$ 46,000	$ 46,000	$ 46,000	$ 46,000	$ 46,000
WTP Maintenance	$ 1,660	$ 4,160	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Parts & Repairs	$ (1,198)	$ 1,302	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Swift Creek Bridge Repairs	$ (3,000)	$ -	$ 3,000	$ 3,000	$ -	$ -	$ -	$ -
old steel Water tank inspection and report	$ (5,480)	$ 2,020	$ 7,500	$ -	$ -	$ -	$ -	$ -
Security Camera wtp and intake	$ (10,000)	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -
ICI Support Services	$ -	$ -	$ -	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
filter and clarifier	$ (10,000)	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -
filter	$ (13,500)	$ -	$ 13,500	$ -	$ -	$ -	$ -	$ -
Data Security	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Minsistry Reporting	$ 4,280	$ 4,280	$ -					
uv lights	$ (4,000)	$ -	$ 4,000	$ 4,000	$ -	$ -	$ -	$ -
Northern Capital Planning - Supply Master	$ 19,800	$ 62,075	$ 42,275	$ -	$ -	$ -	$ -	$ -
Northern Capital Planning - Calibration	$ (13,795)	$ 4,205	$ 18,000	$ -	$ -	$ -	$ -	$ -
Contingency	$ (2,500)	$ -	$ 2,500	$ -	$ -	$ -	$ -	$ -
Operating	***$ (33,843)***	***$ 444,432***	***$ 478,275***	***$ 395,500***	***$ 401,500***	***$ 403,500***	***$ 407,000***	***$ 407,000***
Retention Pond	$ (7,500)	$ -	$ 7,500	$ 7,500	$ -	$ -	$ -	$ -
SCADA upgrade	$ -	$ 17,750	$ 17,750	$ 15,000	$ -	$ -	$ -	$ -
High Lift Pump for pump station	$ -	$ -	$ -	$ 70,000	$ -	$ -	$ -	$ -
French Drain	$ (10,000)	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
Underground Sprinkler	$ (10,000)	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
pump house	$ 5,522	$ 13,022	$ 7,500	$ -	$ -	$ -	$ -	$ -
pump house	$ (7,500)	$ -	$ 7,500	$ -	$ -	$ -	$ -	$ -
Fire Hydrants	$ (2,310)	$ 5,690	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000

WTP Repairs	$ 9,600	$ 14,100	$ 4,500	$ 4,500	$ -	$ -	$ -	$ -
Parts & Repairs	$ (3,160)	$ 6,840	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Divers	$ (5,085)	$ 6,915	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
Water Treatment Plant Valves ($10k ea)	$ -	$ -	$ -	$ 30,000	$ -	$ -	$ -	$ -
Swift Creek Restorations	$ (27,890)	$ 73,610	$ 101,500	$ 294,000	$ -	$ -	$ -	$ -
Capital Repairs/Replacement	***$ (58,323)***	***$ 137,927***	***$ 196,250***	***$ 471,000***	***$ 30,000***	***$ 30,000***	***$ 30,000***	***$ 30,000***
	$ -							
Water Transmission & Distribution	**$ (92,166)**	**$ 582,359**	**$ 674,525**	**$ 866,500**	**$ 431,500**	**$ 433,500**	**$ 437,000**	**$ 437,000**
WTP Principal Installments	$ (2,335)	$ 35,665	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000
Long Term Debt	**$ (2,335)**	**$ 35,665**	**$ 38,000**	**$ 38,000**	**$ 38,000**	**$ 38,000**	**$ 38,000**	**$ 38,000**
Capital Repairs & Replacement	$ -	$ 90,400	$ 90,400	$ 90,400	$ 78,900	$ 86,900	$ 93,400	$ 93,400
Capital	**$ -**	**$ 90,400**	**$ 90,400**	**$ 90,400**	**$ 78,900**	**$ 86,900**	**$ 93,400**	**$ 93,400**
Surplus	$ -		$ -	$ -	$ -	$ -	$ -	$ -
Transfers	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL WATER EXPENSES	**$ (94,501)**	**$ 708,424**	**$ 802,925**	**$ 994,900**	**$ 548,400**	**$ 558,400**	**$ 568,400**	**$ 568,400**

SCHEDULE G

Village of Valemount Five Year Financial Plan Bylaw 857, 2022

	2021 Difference	2021 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sewer Rates	$ 1,932	$ 416,432	$ 414,500	$ 442,000	$ 450,000	$ 460,000	$ 470,000	$ 470,000
Sale of Services (Misc. Rev)	$ 484,365	$ 504,365	$ 20,000	$ 130,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Connection Charges	$ (500)	$ -	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Sewer Sales & User Fees	**$ 485,797**	**$ 920,797**	**$ 435,000**	**$ 572,500**	**$ 453,000**	**$ 463,000**	**$ 473,000**	**$ 473,000**
Return on MFA Investment	$ (380)	$ 2,120	$ 2,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Investments & Penalties	**$ (380)**	**$ 2,120**	**$ 2,500**	**$ 1,500**	**$ 1,500**	**$ 1,500**	**$ 1,500**	**$ 1,500**
Cranberry Lake Rd LSA	$ -	$ 10,400	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**
Parcel Tax	**$ -**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**
Northern Capital Planning Grant-Dogwood LS	$ (1,929,487)	$ 70,513	$ 2,000,000	$ 1,930,000	$ -	$ -	$ -	$ -
Northern Capital Planning Grant-Ash LS	$ (594,384)	$ 65,616	$ 660,000	$ 600,000	$ -	$ -	$ -	$ -
Northern Capital Planning Grant-17th Ave	$ -	$ -	$ -	$ 350,000	$ -	$ -	$ -	$ -
TMEP Community Use Grant	$ -	$ -	$ -	$ 173,000	$ -	$ -	$ -	$ -
Covid Safe Restart /MIA GRANTSCADA Upgrades	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ -	$ -
Grants	**$ (2,523,871)**	**$ 136,129**	**$ 2,660,000**	**$ 3,068,000**	**$ -**	**$ -**	**$ -**	**$ -**
Carry Forward previous projects	$ (27,000)	$ -	$ 27,000	$ 50,000	$ -	$ -	$ -	$ -
Capital Reserves	$ (45,500)	$ -	$ 45,500	$ -	$ -	$ -	$ -	$ -
Surplus	$ (22,500)	$ -	$ 22,500	$ -	$ -	$ -	$ -	$ -
Transfers	**$ (95,000)**	**$ -**	**$ 95,000**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL SEWER REVENUES	**$ (2,133,454)**	**$ 1,069,446**	**$ 3,202,900**	**$ 3,702,400**	**$ 464,900**	**$ 474,900**	**$ 484,900**	**$ 484,900**
Sewer Wages & Benefits	$ 6,787	$ 154,787	$ 148,000	$ 160,000	$ 165,000	$ 170,000	$ 175,000	$ 175,000
Sewer Training	$ 1,136	$ 2,386	$ 1,250	$ 3,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Administration	$ 1,912	$ 13,412	$ 11,500	$ 14,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Computers/Software	$ 590	$ 590	$ -	$ 2,000	$ -	$ -	$ -	$ -
Safety Supplies	$ (160)	$ 340	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Hydro	$ 206	$ 40,206	$ 40,000	$ 41,500	$ 42,000	$ 43,000	$ 45,000	$ 45,000
Gen Set	$ (286)	$ 214	$ 500	$ 400	$ 500	$ 500	$ 500	$ 500
Backhoe	$ (700)	$ 1,800	$ 2,500	$ 2,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Trailer - Generator	$ (450)	$ -	$ 450	$ 500	$ 400	$ 400	$ 400	$ 400
Pumper Truck	$ 750	$ 2,950	$ 2,200	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000
Flat deck Truck	$ 1,092	$ 4,592	$ 3,500	$ 5,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000
Sewer Collection	$ (347)	$ 7,653	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
Parts & Repairs	$ (742)	$ 3,258	$ 4,000	$ 4,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Flushing & Maintenance	$ (1,610)	$ 23,390	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
Plant Maintenance	$ (182)	$ 818	$ 1,000	$ 1,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Septage receiving station	$ 3,748	$ 3,748	$ -	$ 10,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Treatment & Disposal	$ (1,836)	$ 9,164	$ 11,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Lift Station Maintenance	$ 4,690	$ 8,690	$ 4,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Building Repairs - roof/facia	$ (1,500)	$ -	$ 1,500	$ 1,500	$ -	$ -	$ -	$ -
UV Lights	$ (5,000)	$ -	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -
Utility discount	$ 2,319	$ 23,319	$ 21,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000
New Gen Set	$ (1,700)	$ 800	$ 2,500	$ 1,000	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Pond Maintenance	$ (7,000)	$ -	$ 7,000	$ 7,000	$ -	$ -	$ -	$ -
Flow meter	$ (5,000)	$ -	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -
Mandatory Ministry Reporting	$ (13,769)	$ 8,731	$ 22,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
ICI Support Services	$ -	$ -	$ -	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
Pump House Pressure Valve	$ (5,000)	$ -	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -
Lift Station Cranberry Electrical	$ (464)	$ 5,536	$ 6,000	$ -	$ -	$ -	$ -	$ -
Lift station control panel	$ (6,000)	$ -	$ 6,000	$ 6,000	$ -	$ -	$ -	$ -
Data Security	$ 4,138	$ 4,138	$ -	$ -	$ -	$ -	$ -	$ -
Chargeback's from General Admin	$ 899	$ 44,899	$ 44,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
Contingency	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating	***$ (23,480)***	***$ 365,420***	***$ 388,900***	***$ 405,400***	***$ 377,900***	***$ 383,900***	***$ 390,900***	***$ 390,900***
Pumper Truck pump	$ (5,500)	$ -	$ 5,500	$ 5,500	$ -	$ -	$ -	$ -
Grouting Sewer Lines	$ (10,000)	$ -	$ 10,000	$ 30,000	$ -	$ -	$ -	$ -
Clarifier Drive rebuild	$ -	$ -	$ -	$ 40,000	$ -	$ -	$ -	$ -
Lift Station Pumps	$ (10,000)	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -
Lift Station pumps	$ (3,019)	$ 21,981	$ 25,000	$ 50,000	$ -	$ -	$ -	$ -
SCADA upgrades	$ -	$ 13,564	$ -	$ 15,000	$ -	$ -	$ -	$ -
Inspection Camera	$ (15,000)	$ -	$ 15,000	$ 15,000	$ -	$ -	$ -	$ -
Capital Repairs/Replacement	***$ (29,955)***	***$ 35,545***	***$ 65,500***	***$ 155,500***	***$ -***	***$ -***	***$ -***	***$ -***
Waste Treatment & Disposal	**$ (53,435)**	**$ 400,965**	**$ 454,400**	**$ 560,900**	**$ 377,900**	**$ 383,900**	**$ 390,900**	**$ 390,900**
	$ -							
Dogwood Lift Station	$ (1,929,487)	$ 70,513	$ 2,000,000	$ 1,930,000	$ -	$ -	$ -	$ -
Seniors Lift Station	$ (594,384)	$ 65,616	$ 660,000	$ 773,000	$ -	$ -	$ -	$ -
17th Ave LS decomission				$ 350,000				
To Capital Reserves	$ -	$ 88,500	$ 88,500	$ 88,500	$ 87,000	$ 91,000	$ 94,000	$ 94,000
Capital	**$ (2,523,871)**	**$ 224,629**	**$ 2,748,500**	**$ 3,141,500**	**$ 87,000**	**$ 91,000**	**$ 94,000**	**$ 94,000**
transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL SEWER EXPENSES	$ (2,577,306)	$ 625,594	$ 3,202,900	$ 3,702,400	$ 464,900	$ 474,900	$ 484,900	$ 484,900