VILLAGE OF VALEMOUNT

Let the mountains move you

Village of Valemount Five Year Financial Plan Bylaw NO. 905, 2025

A BYLAW TO LEVY THE 2025 - 2029 FIVE YEAR FINANCIAL PLAN

WHEREAS the Council of the Village of Valemount in open meeting assembled enacts as follows:

1 CITATION

1.1 This Bylaw may be cited for all purposes as the "Village of Valemount Five Year Financial Plan Bylaw 905, 2025"

2 AMENDMENT

2.1 Schedule "A" attached to this Bylaw is adopted as the Financial Plan for the Village of Valemount for the period commencing January 1, 2025 and ending December 31, 2029.

2.2 Schedule "B" attached to this Bylaw is adopted as the Capital Works Financial Plan for the Village of Valemount for the period commencing January 1, 2025 and ending December 31, 2029.

2.3 Schedule "C" attached to this Bylaw shows the proportion of the revenue that comes from different funding sources, the distribution of property taxes among the property classes and the use of the permissive tax exemptions.

2.4 The Council of the Village of Valemount may authorize the transfer of funds from one category to another category of the financial plan.

2.5 All cheques drawn on the bank must be signed by one of two designated officials of administration and countersigned by one of two designated Councilors.

2.6 All payments already made from municipal revenues for the current year are ratified and confirmed.

3 SEVERABILITY

If any portion of this bylaw is declared ultra vires by the Court of Competent Jurisdiction, that portion shall be deemed to be severed from the bylaw to the extent that the remainder of the bylaw shall continue in full force and effect.

READ A FIRST TIME this	25TH DAY OF MARCH 2025
READ A SECOND TIME this	25TH DAY OF MARCH 2025
PUBLIC INFORMATION PROVIDED	4TH DAY OF APRIL, 2025
	18TH DAY OF APRIL, 2025
READ A THIRD TIME this	22ND DAY OF MAY, 2025
RECONSIDERED AND ADOPTED this	8TH DAY OF MAY, 2025

MAYOR, Owen Torgerson

CORPORATE OFFICER, Carleena Shepherd

Certified to be a true and correct copy of the Village of Valemount Five Year Financial Plan Bylaw No. 905, 2025, as adopted by Council Resolution # SC Res # 17/25

CORPORATE OFFICER, Carleena Shepherd

SCHEDULE A

Village of Valemount Five Year Financial Plan Bylaw 905, 2025

GENERAL

	Difference 2024	Actual 2024	Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029
GENERAL REVENUE								
Taxation Revenue	$ 5,691	$ 2,924,791	$ 2,919,100	$ 2,994,299	$ 2,955,100	$ 2,955,100	$ 2,955,100	$ 2,955,100
Sales & User Fees	$ 9,328	$ 311,428	$ 302,100	$ 239,219	$ 226,928	$ 249,208	$ 236,241	$ 259,746
License & Permits	$ (16,759)	$ 54,941	$ 71,700	$ 38,700	$ 38,700	$ 38,700	$ 38,700	$ 38,700
Rentals	$ 51,065	$ 124,641	$ 73,576	$ 72,700	$ 72,700	$ 72,700	$ 72,700	$ 72,700
Investments & Penalties	$ 252,071	$ 312,071	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000
Grant Revenue	$ (6,139,275)	$ 1,567,968	$ 7,715,559	$ 3,627,424	$ 1,233,850	$ 1,095,000	$ 945,000	$ 945,000
Hotel & Resort Tax	$ (188,330)	$ 491,670	$ 680,000	$ 580,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000
Transfers	$ (550,292)	$ 63,708	$ 752,600	$ 456,955	$ 248,284	$ 140,147	$ 384,632	$ 445,090
TOTAL GENERAL REVENUE	**$ (6,576,501)**	**$ 5,851,218**	**$ 12,574,635**	**$ 8,069,297**	**$ 5,335,562**	**$ 5,110,855**	**$ 5,192,373**	**$ 5,276,336**
GENERAL EXPENDITURES								
Legislature	$ 1,166	$ 65,066	$ 63,900	$ 65,817	$ 67,792	$ 69,825	$ 71,920	$ 74,078
General Government	$ (213,516)	$ 3,090,471	$ 3,303,987	$ 3,622,033	$ 3,390,502	$ 3,380,274	$ 3,426,389	$ 3,473,888
Protective Services	$ (35,125)	$ 134,875	$ 170,000	$ 329,804	$ 219,189	$ 225,764	$ 232,537	$ 239,513
Transportation Services	$ (129,517)	$ 465,683	$ 595,200	$ 583,399	$ 590,601	$ 608,319	$ 626,568	$ 645,365
Environmental & Health	$ (252,151)	$ 122,849	$ 375,000	$ 173,410	$ 147,197	$ 151,613	$ 156,162	$ 160,846
Public Health & Welfare	$ 11,357	$ 16,357	$ 5,000	$ 7,902	$ 8,139	$ 8,383	$ 8,634	$ 8,893
Recreation & Culture Services	$ (855,236)	$ 898,280	$ 1,753,516	$ 1,781,932	$ 912,143	$ 666,677	$ 670,162	$ 673,752
General Capital	$ (5,682,184)	$ 625,848	$ 6,308,032	$ 1,505,000	$ -	$ -	$ -	$ -
Transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL GENERAL EXPENDITURES	**$ (7,155,207)**	**$ 5,419,428**	**$ 12,574,635**	**$ 8,069,297**	**$ 5,335,562**	**$ 5,110,855**	**$ 5,192,373**	**$ 5,276,336**

SCHEDULE A

Village of Valemount Five Year Financial Plan Bylaw 905, 2025

WATER

	Difference 2024	Actual 2024	Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029
WATER REVENUES								
Net Taxation Revenue	$ (97,400)	$ -	$ 97,400	$ 97,400	$ 97,400	$ 97,400	$ 97,400	$ 97,400
Water Sales & User Fees	$ (39,932)	$ 525,354	$ 565,286	$ 559,528	$ 548,749	$ 603,010	$ 591,369	$ 649,971
Investments & Penalties	$ 76,772	$ 81,772	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Grants	$ -	$ -	$ -	$ 1,500,000	$ -	$ -	$ -	$ -
Transfers	$ (515,000)	$ -	$ 515,000	$ 79,728	$ -	$ -	$ -	$ -
TOTAL WATER REVENUES	**$ (575,560)**	**$ 607,126**	**$ 1,182,686**	**$ 2,241,656**	**$ 651,149**	**$ 705,410**	**$ 693,769**	**$ 752,371**
WATER EXPENSES								
Water Transmission & Distribution	$ (560,218)	$ 392,349	$ 952,567	$ 2,039,470	$ 427,275	$ 439,433	$ 451,956	$ 464,854
Long Term Debt	$ -	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000
Amortization	$ (192,119)	$ -	$ 192,119	$ 108,706	$ 106,550	$ 117,402	$ 115,074	$ 126,794
Transfers	$ -	$ -	$ -	$ 55,480	$ 79,324	$ 110,575	$ 88,739	$ 122,722
TOTAL WATER EXPENDITURES	**$ (752,338)**	**$ 430,349**	**$ 1,182,686**	**$ 2,241,656**	**$ 651,148**	**$ 705,410**	**$ 693,769**	**$ 752,371**

SEWER

	Difference 2024	Actual 2024	Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029
SEWER REVENUES								
Sewer Sales & User Fees	$ 24,859	$ 547,859	$ 523,000	$ 567,561	$ 559,225	$ 606,905	$ 597,986	$ 649,003
Investments & Penalties	$ 124,773	$ 126,273	$ 1,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Parcel Tax	$ -	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400
Grants	$ (3,042,163)	$ 1,957,837	$ 5,000,000	$ 550,000	$ -	$ -	$ -	$ -
Transfers	$ (302,000)	$ -	$ 302,000	$ 28,603	$ -	$ -	$ -	$ -
TOTAL SEWER REVENUE	**$ (3,194,530)**	**$ 2,642,370**	**$ 5,836,900**	**$ 1,159,064**	**$ 572,125**	**$ 619,805**	**$ 610,886**	**$ 661,903**
SEWER EXPENDITURES								
Waste Treatment & Disposal	$ (322,903)	$ 410,497	$ 733,400	$ 546,652	$ 422,112	$ 434,776	$ 447,819	$ 461,254
Capital	$ (1,632,730)	$ 3,470,770	$ 5,103,500	$ 612,412	$ 110,745	$ 120,281	$ 118,497	$ 128,701
Transfers	$ -	$ -	$ -	$ -	$ 39,268	$ 64,748	$ 44,569	$ 71,949
TOTAL SEWER EXPENDITURES	**$ (1,955,633)**	**$ 3,881,267**	**$ 5,836,900**	**$ 1,159,064**	**$ 572,125**	**$ 619,805**	**$ 610,885**	**$ 661,903**

SCHEDULE B

Village of Valemount Five Year Financial Plan Bylaw 905, 2025

	Budget					Source of Funds				
General Capital Fund	**2025**	**2026**	**2027**	**2028**	**2029**	**Grants**	**Taxation**	**Surplus**	**Carry Forward**	**Asset Maint Reserve**
Airport Brushing	$ 40,000	$ -	$ -	$ -	$ -	$ 40,000	$ -	$ -	$ -	$ -
Other Crack Sealing & Paving - Gas Tax	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -
Housing Project 1133 6th ave	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000	$ -
Cemetery	$ 74,000	$ -	$ -	$ -	$ -	$ -	$ 74,000	$ -	$ -	$ -
Public Gathering Pavilion	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
Covid 19-Village Generator	$ 269,000	$ -	$ -	$ -	$ -	$ 269,000	$ -	$ -	$ -	$ -
CBT Generator	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
Northern Capital Planning Grant	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000	$ -	$ -	$ -	$ -
CN Arm Crossings	$ 147,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 147,000	$ -
Whislte cessation	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,000	$ -
Fowler light replacement	$ 20,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 20,000	$ -
CBT Accessible Playground	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ -
Growing Communities Fund	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000	$ -	$ -	$ -	$ -
Sportsplex Upgrades	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ -
	$ 1,755,000	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,384,000**	**$ 89,000**	**$ -**	**$ 282,000**	**$ -**
Water Capital Fund										
SCADA upgrade	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ -	$ -
Parts & Repairs	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ -	$ 50,000	$ -	$ -	$ -
Divers	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ -	$ 60,000	$ -	$ -	$ -
Water Treatment Plant Valves ($10k ea)	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000	$ -	$ -	$ -
Park irrigation	$ 60,000	$ -	$ -	$ -	$ -	$ 60,000	$ -	$ -	$ -	$ -
Water Meters	$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000	$ -	$ -	$ -	$ -
	$ 1,622,000	**$ 22,000**	**$ 22,000**	**$ 22,000**	**$ 22,000**	**$ 1,560,000**	**$ 150,000**	**$ -**	**$ -**	**$ -**
Sewer Capital Fund										
SCADA Update	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ -	$ -
Grouting Sewer Lines	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000	$ -
Lift Station pumps	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ -
Software upgrades	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ -	$ -
Lift Station Repairs	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ -	$ -
	$ 135,000.00	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 85,000**	**$ -**	**$ 50,000**	**$ -**
Total Capital	**$ 3,512,000.00**	**$ 22,000.00**	**$ 22,000.00**	**$ 22,000.00**	**$ 22,000.00**	**$ 2,944,000**	**$ 324,000**	**$ -**	**$ 332,000**	**$ -**

SCHEDULE C
Village of Valemount Five Year Financial Plan Bylaw 905, 2025

In accordance with Section 165(3.1) of the *Community Charter,* the Village of Valemount is required to include in the Five Year Financial Plan, objectives and polices regarding each of the following:

1 The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the Community Charter,
2 The distribution of property taxes among the property classes, and
3 The use of permissive tax exemptions.

FUNDING SOURCES

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2025. As a revenue source, property taxation offers a number of advantages, for example, it is simple to administer and it is fairly easy for residents to understand. It offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, bylaw enforcement, building inspections and street lighting.

User fees and charges form a large portion of planned revenue. Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and sale of services - these are charged on a user-pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

To charge a user fee for services that are identifiable to specific users, instead of levying a general tax to all property owners.

Policies

Fees shall be established to recover 100% of the Cost of Service unless Council clearly states fees using a different basis.

Fees required to recover Cost of Service may be reduced by government transfers allocated to the program.

Sewer, Water & Garbage rates reviewed and implemented in Fees and Charges bylaws for 2025

Transfer a minimum of 5% to a maximum of 20% of property tax revenue from the General Revenue Fund to the Capital Fund

Transfer a minimum of 5% to a maximum of 20% of sewer rates revenue from the Sewer Fund to the Capital Fund.

This rate may be increased as per yearly decisions of council and the rate they establish for Sewer fees

Transfer a minimum of 5% to a maximum of 20% of water rates revenues from the Water Fund to the Capital Fund.

This rate may be increased as per yearly decisions of council and the rate they establish for Water fees.

TABLE 1: Sources of Revenue

Revenue Source	Amount		% Total Revenue
Taxation Revenue	$	2,919,100	22.85%
Sales & User Fees	$	302,100	2.36%
License & Permits	$	71,700	0.56%
Rentals	$	73,576	0.58%
Investments & Penalties	$	60,000	0.47%
Grant Revenue	$	7,915,559	61.96%
Hotel & Resort Tax	$	680,000	5.32%
Transfers	$	752,600	5.89%
TOTAL	**$**	**12,774,635**	**100%**

DISTRIBUTION OF PROPERTY TAX RATES

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of town services.

Objective

Council will strive to ensure tax ratios and rates are set to maintain tax stability between property classes.

Policies

Spread tax ratio between all classes in order to maintain overall tax dollars with a minimum increase of the annual inflation rate.

TABLE 2: Distribution of Property Tax Rates

Property Class	Amount		% Property Value Tax
Residential	$	654,429	58.09%
Utilities	$	16,696	1.48%
Light Industry	$	4,630	0.41%
Business	$	450,610	40.00%
Recreation	$	175	0.02%
TOTAL	**$**	**1,126,540**	**100%**

PERMISSIVE TAX EXEMPTIONS

The Village of Valemount Bylaw No. 898, 2024 Permissive Tax Exemption provides a one year permissive tax exemption to qualifying non profit entities.

Objective

Continue to provide permissive tax exemptions to churches and non-for-profit organizations who own land and buildings

Policies

Policy has been implemented that determines who may qualify for future exemption.

TAX RATIOS

Property Class	2024 Tax Ratios	2025 Tax Ratios
Residential	2.808	3.035
Utilities	17.721	17.782
Heavy Industry	17.932	19.478
Light Industry	17.932	19.478
Business	6.952	7.113
Recreation	1.883	1.255

OFFICAL COMMUNITY PLAN (OCP)

The 2021 OCP has been reviewed and its implementation strategy will be considered in conjunction with the Villages Financial Plan on a yearly basis.

SCHEDULE D

Village of Valemount Five Year Financial Plan Bylaw 871, 2023

REVENUES	2024 Difference	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Taxation Revenue	$ 12,232	$ 1,078,232	$ 1,066,000	$ 1,126,540	$ 1,066,000	$ 1,066,000	$ 1,066,000	$ 1,066,000
New Market Value	$ (10,000)		$ 10,000	$ (11,341)	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Parcel Taxes	$ 1,714	$ 104,464	$ 102,750	$ 102,750	$ 102,750	$ 102,750	$ 102,750	$ 102,750
Transfer to Own Utilities	$ (1,714)	$ (104,464)	$ (102,750)	$ (102,750)	$ (102,750)	$ (102,750)	$ (102,750)	$ (102,750)
Taxes in Lieu RCMP	$ 1,525	$ 31,525	$ 30,000	$ 32,000	$ 32,000	$ 32,000	$ 32,000	$ 32,000
Taxes in Lieu TELUS	$ 2,844	$ 7,844	$ 5,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
Taxes in Lieu BC Hydro	$ 4,518	$ 32,518	$ 28,000	$ 33,000	$ 33,000	$ 33,000	$ 33,000	$ 33,000
Taxes in Lieu Provincial Hsing	$ 12,922	$ 12,922	$ -	$ 13,000	$ 13,000	$ 13,000	$ 13,000	$ 13,000
Collection for Minister of Finance - Policing	$ 3,232	$ 93,232	$ 90,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000
Collection for Minister of Finance - School Taxes	$ (25,684)	$ 674,316	$ 700,000	$ 680,000	$ 680,000	$ 680,000	$ 680,000	$ 680,000
Collection for Regional Hospital District	$ 6,769	$ 281,769	$ 275,000	$ 290,000	$ 290,000	$ 290,000	$ 290,000	$ 290,000
Collection for Regional District	$ (1,986)	$ 698,014	$ 700,000	$ 710,000	$ 710,000	$ 710,000	$ 710,000	$ 710,000
Collection for BC Assessment Authority	$ (659)	$ 14,341	$ 15,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000
Collection for Municipal Finance Authority	$ (22)	$ 78	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100
Total Taxation Revenue	**$ 5,691**	**$ 2,924,791**	**$ 2,919,100**	**$ 2,994,299**	**$ 2,955,100**	**$ 2,955,100**	**$ 2,955,100**	**$ 2,955,100**
Garbage Collection	$ 1,720	$ 159,220	$ 157,500	$ 167,977	$ 166,163	$ 177,215	$ 175,301	$ 186,962
Cemetery	$ 9,931	$ 12,931	$ 3,000	$ 13,642	$ 3,165	$ 14,393	$ 3,339	$ 15,184
Parks Contract	$ -	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 12,500
Airport # 2 Aviation Fuel	$ 17,108	$ 42,108	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
Misc.	$ 3,685	$ 4,185	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Grant Administration	$ (3,157)	$ 17,843	$ 21,000	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 17,000
Transfer to Utilities	$ 2,400		$ (2,400)	$ (2,400)	$ (2,400)	$ (2,400)	$ (2,400)	$ (2,400)
VIC Sales	$ (19,013)	$ 55,987	$ 75,000	$ -	$ -	$ -	$ -	$ -
Museum Sales	$ (3,345)	$ 6,655	$ 10,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Total Sales & User Fees	**$ 9,328**	**$ 311,428**	**$ 302,100**	**$ 239,219**	**$ 226,928**	**$ 249,208**	**$ 236,241**	**$ 259,746**
Business Licenses	$ 3,600	$ 18,600	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Bylaw Fines	$ 1,870	$ 2,070	$ 200	$ 200	$ 200	$ 200	$ 200	$ 200
Building Permits	$ (21,064)	$ 13,936	$ 35,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
Permits - Other	$ (1,652)	$ 18,348	$ 20,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Dog Licenses & Fees	$ 487	$ 1,987	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Total License and Permits	**$ (16,759)**	**$ 54,941**	**$ 71,700**	**$ 38,700**	**$ 38,700**	**$ 38,700**	**$ 38,700**	**$ 38,700**
Community Hall	$ 3,033	$ 8,033	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Courthouse	$ 179	$ 26,679	$ 26,500	$ 26,500	$ 26,500	$ 26,500	$ 26,500	$ 26,500
Offices	$ 6,085	$ 26,085	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Staff Housing	$ 8,955	$ 23,955	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Airport # 2 Rental	$ (243)	$ 1,257	$ 1,500	$ 1,200	$ 1,200	$ 1,200	$ 1,200	$ 1,200
Airport # 1 Rental	$ -	$ 5,576	$ 5,576	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Misc. Land Leases	$ 33,056	$ 33,056	$ -	$ -	$ -	$ -	$ -	$ -
Total Rentals	**$ 51,065**	**$ 124,641**	**$ 73,576**	**$ 72,700**	**$ 72,700**	**$ 72,700**	**$ 72,700**	**$ 72,700**
Return on Investments	$ 230,931	$ 240,931	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Tax Interest & Penalties	$ 21,140	$ 71,140	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Total Investments & Penalties	**$ 252,071**	**$ 312,071**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**
PG - Small Community Grant	$ 12,600	$ 362,600	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 350,000
BC Hydro	$ 2,058	$ 556,458	$ 554,400	$ 550,000	$ 550,000	$ 550,000	$ 550,000	$ 550,000
Misc. Grants	$ -	$ 29,239	$ 50,000	$ 50,000	$ -	$ -	$ -	$ -
NDIT/VCF Grant Writer	$ -	$ 16,000	$ 16,000	$ 16,000	$ -	$ -	$ -	$ -
NDIT Econ Dev	$ (55,000)	$ -	$ 55,000	$ 5,000	$ -	$ -	$ -	$ -
NDIT Facade Program	$ (10,000)	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
VIC Grants	$ 3,769	$ 48,769	$ 45,000	$ -	$ -	$ -	$ -	$ -
Museum Grants	$ (13,639)	$ 31,361	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
CBT Disbursement	$ (135,050)	$ 113,800	$ 248,850	$ 248,850	$ 248,850	$ -	$ -	$ -
Unexpended Grants CBT	$ (108,890)	$ 15,276	$ 124,166	$ 256,074	$ -	$ -	$ -	$ -
Unexpended Grants	$ (180,000)	$ -	$ 180,000	$ -	$ -	$ -	$ -	$ -
Canada Day (Tourism)	$ -	$ 1,500	$ 1,500	$ 2,500	$ -	$ -	$ -	$ -
Woodstove Exchange Program (VCF)	$ (2,000)	$ 500	$ 2,500	$ 2,500	$ -	$ -	$ -	$ -
Woodstove Exchange Program Prov)	$ (1,570)	$ 930	$ 2,500	$ 2,500	$ -	$ -	$ -	$ -
Daycare	$ -	$ 6,000	$ 6,000	$ -	$ -	$ -	$ -	$ -
Canada Summer Jobs	$ 1,749	$ 1,749	$ -	$ -	$ -	$ -	$ -	$ -
UBCM Housing	$ (155,000)	$ -	$ 155,000	$ 155,000	$ -	$ -	$ -	$ -
Public Gathering Pavilion Grant	$ (150,000)	$ -	$ 150,000	$ 150,000	$ -	$ -	$ -	$ -
Airport Fuel Tank BCAir	$ -	$ 135,000	$ 135,000	$ -	$ -	$ -	$ -	$ -
Airport Fuel Tank Gas Tax	$ (10,293)	$ 34,707	$ 45,000	$ -	$ -	$ -	$ -	$ -
Air Quality Study	$ (23,000)	$ -	$ 23,000	$ 23,000	$ -	$ -	$ -	$ -
Indigenous awareness training	$ (17,335)	$ 22,665	$ 40,000	$ 40,000	$ 40,000	$ -	$ -	$ -
Gas Tax Funding	$ (463,687)	$ 111,313	$ 575,000	$ 385,000	$ -	$ -	$ -	$ -
Transportation/Development Study (Gas Tax)	$ (140,000)	$ -	$ 140,000	$ 140,000	$ -	$ -	$ -	$ -
Generator - CBT	$ -	$ 12,445	$ -	$ 150,000	$ -	$ -	$ -	$ -
Covid 19-Village Generator	$ (269,983)	$ -	$ 269,983	$ 270,000	$ -	$ -	$ -	$ -
covid 19-Office upgrades	$ (20,000)	$ -	$ 20,000	$ -	$ -	$ -	$ -	$ -
covid 19-council audio improvements	$ (100,000)	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -
Covid 19 Safe Restart	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
C2C	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -	$ -	$ -
Simpcw SREP Geothermal Comm	$ (7,500)	$ 42,500	$ 50,000	$ -	$ -	$ -	$ -	$ -
Summer Student Grant (Records mgt)	$ -	$ -	$ -	$ 6,000	$ -	$ -	$ -	$ -
Gas Tax Transportation Study	$ -	$ -	$ -	$ 140,000	$ -	$ -	$ -	$ -
CBT Accessible playground	$ -	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ -
CBT Emergency Upgrades	$ -	$ -	$ -	$ 60,000	$ -	$ -	$ -	$ -
Wildfire Grant	$ (200,000)	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ -
ESS	$ (10,000)	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
NDIT Intern	$ (35,000)	$ -	$ 35,000	$ 35,000	$ -	$ -	$ -	$ -
Accessibility	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Geothermal	$ (3,800,000)	$ -	$ 3,800,000	$ -	$ -	$ -	$ -	$ -
Ec Dev Strategy	$ -	$ -	$ -	$ 75,000	$ -	$ 150,000	$ -	$ -
Growing Communities Fund	$ (256,504)	$ 20,156	$ 276,660	$ 400,000	$ -	$ -	$ -	$ -
Total Grant Revenue	**$ (6,139,275)**	**$ 1,567,968**	**$ 7,715,559**	**$ 3,627,424**	**$ 1,233,850**	**$ 1,095,000**	**$ 945,000**	**$ 945,000**
2% Hotel Room Tax	$ (33,104)	$ 266,896	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000

1% Resort Room Tax	$ (75,226)	$ 224,774	$ 300,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
Other Tourism Revenues	$ (80,000)		$ 80,000	$ 80,000	$ -	$ -	$ -	$ -
Total Hotel & Resort Tax	**$ (188,330)**	**$ 491,670**	**$ 680,000**	**$ 580,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**
Carry Forward Projects	$ (296,500)	$ -	$ 296,500	$ -	$ -	$ -	$ -	$ -
Transfers	$ (167,000)	$ -	$ 242,600	$ 456,955	$ 248,284	$ 140,147	$ 384,632	$ 445,090
Asset Main/Replacement	$ (150,500)	$ -	$ 213,500	$ -	$ -	$ -	$ -	$ -
	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Reserves	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Northern Capital Planning Grant	$ 63,708	$ 63,708	$ -	$ -	$ -	$ -	$ -	$ -
Transfers	**$ (550,292)**	**$ 63,708**	**$ 752,600**	**$ 456,955**	**$ 248,284**	**$ 140,147**	**$ 384,632**	**$ 445,090**
TOTAL REVENUE	**$ (6,576,501)**	**$ 5,851,218**	**$ 12,574,635**	**$ 8,069,297**	**$ 5,335,562**	**$ 5,110,855**	**$ 5,192,373**	**$ 5,276,336**

SCHEDULE E

Village of Valemount Five Year Financial Plan Bylaw 905, 2025

EXPENDITURES	2024 Difference	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Council Indemnity	$ 1,166	$ 65,066	$ 63,900	$ 65,817	$ 67,792	$ 69,825	$ 71,920	$ 74,078
Legislature	**$ 1,166**	**$ 65,066**	**$ 63,900**	**$ 65,817**	**$ 67,792**	**$ 69,825**	**$ 71,920**	**$ 74,078**
Taxes in Lieu Collected for other agencies	$ (20,000)		$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Collection for Minister of Finance - Policing	$ 1,854	$ 91,854	$ 90,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000
Collection for Minister of Finance - School Taxes	$ (27,726)	$ 672,274	$ 700,000	$ 680,000	$ 680,000	$ 680,000	$ 680,000	$ 680,000
Collection for Regional Hospital District	$ 6,349	$ 281,349	$ 275,000	$ 290,000	$ 290,000	$ 290,000	$ 290,000	$ 290,000
Collection for Regional District	$ (3,514)	$ 696,486	$ 700,000	$ 710,000	$ 710,000	$ 710,000	$ 710,000	$ 710,000
Collection for BC Assessment Authority	$ (705)	$ 14,295	$ 15,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000
Collection for Municipal Finance Authority	$ (100)	$ -	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100
Supp Taxes	$ (6,000)	$ -	$ 6,000	$ 5,000	$ -	$ -	$ -	$ -
Professional Services	$ 2,290	$ 22,290	$ 20,000	$ 22,959	$ 23,647	$ 24,357	$ 25,088	$ 25,840
Legal IC26/25	$ -	$ -	$ -	$ 25,000	$ -	$ -	$ -	$ -
Tax Sale Expense	$ (1,000)	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Administrative Wages & Benefits	$ (35,528)	$ 756,359	$ 791,887	$ 965,181	$ 994,136	$ 1,023,960	$ 1,054,679	$ 1,086,320
Summer Student	$ -	$ -	$ -	$ 53,625	$ 55,234	$ 56,891	$ 58,597	$ 60,355
Employee Recruitment	$ 96	$ 5,096	$ 5,000	$ 5,249	$ 5,406	$ 5,569	$ 5,736	$ 5,908
Auditors	$ 7,022	$ 52,022	$ 45,000	$ 53,583	$ 55,190	$ 56,846	$ 58,551	$ 60,308
Muni Ware Computer system	$ 125	$ 12,125	$ 12,000	$ 12,489	$ 12,864	$ 13,250	$ 13,647	$ 14,056
Office Supplies & Equipment	$ (823)	$ 9,177	$ 10,000	$ 9,452	$ 9,736	$ 10,028	$ 10,329	$ 10,639
Municipal & Office Insurance	$ 12,762	$ 62,762	$ 50,000	$ 64,644	$ 66,584	$ 68,581	$ 70,639	$ 72,758
Cyber Insurance	$ 6,445	$ 6,445	$ -	$ 6,638	$ 6,838	$ 7,043	$ 7,254	$ 7,472
IT Retainer	$ -	$ 10,000	$ 10,000	$ 10,300	$ 10,609	$ 10,927	$ 11,255	$ 11,593
Miscellaneous	$ (1,000)	$ -	$ 1,000	$ -	$ -	$ -	$ -	$ -
Training	$ (8,769)	$ 18,231	$ 27,000	$ 18,778	$ 19,342	$ 19,922	$ 20,520	$ 21,135
Mun Bldg. # 2 - 735 (UP) Maint & Repairs	$ 10,771	$ 30,771	$ 20,000	$ 31,694	$ 32,645	$ 33,624	$ 34,633	$ 35,672
new led lighting	$ (10,000)	$ -	$ 10,000	$ 12,000	$ -	$ -	$ -	$ -
Mun Bldg. # 2 - 785 (DWN) Main & Repairs	$ (1,554)	$ 28,446	$ 30,000	$ 29,299	$ 30,178	$ 31,084	$ 32,016	$ 32,977
Electrical Panel Upgrade for UPS/generator	$ (12,000)		$ 12,000	$ 12,000	$ -	$ -	$ -	$ -
Mun Bldg. # 3 - 685 Log bldg.	$ (4,117)	$ 4,883	$ 9,000	$ 5,029	$ 5,180	$ 5,335	$ 5,496	$ 5,660
Mun Bldg. # 1 - 99 Gorse St	$ (7,976)	$ 30,024	$ 38,000	$ 30,925	$ 31,852	$ 32,808	$ 33,792	$ 34,806
Mun Bldg #4 1133 6th Ave Staff housing	$ (1,736)	$ 8,264	$ 10,000	$ 8,512	$ 8,767	$ 9,031	$ 9,301	$ 9,580
Leased Equipment (copiers, postage meters, ph.)	$ (1,976)	$ 8,024	$ 10,000	$ 8,265	$ 8,513	$ 8,768	$ 9,031	$ 9,302
New Seniors Permissive Tax Exemption Grant	$ (3,000)		$ 3,000	$ -	$ -	$ -	$ -	$ -
Office Reno's & Equip	$ (1,836)	$ 3,164	$ 5,000	$ 3,259	$ 3,357	$ 3,457	$ 3,561	$ 3,668
Computer Upgrades & Software	$ 14,099	$ 24,099	$ 10,000	$ 24,822	$ 25,567	$ 26,334	$ 27,124	$ 27,937
Conferences	$ (4,555)	$ 25,445	$ 30,000	$ 26,208	$ 26,995	$ 27,804	$ 28,639	$ 29,498
Elections	$ (20,000)	$ -	$ 20,000	$ 10,000	$ 25,000	$ 10,000	$ 10,000	$ 10,000
Communications	$ (1,779)	$ 3,721	$ 5,500	$ 3,833	$ 3,947	$ 4,066	$ 4,188	$ 4,314
Corporate Related Expenses	$ (1,195)	$ 4,805	$ 6,000	$ 4,949	$ 5,098	$ 5,251	$ 5,408	$ 5,570
Municipal Donations	$ 1,537	$ 3,537	$ 2,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
Bank Charges	$ 12	$ 4,012	$ 4,000	$ 4,132	$ 4,256	$ 4,384	$ 4,516	$ 4,651
Internet	$ (3,296)	$ 1,204	$ 4,500	$ 1,240	$ 1,277	$ 1,316	$ 1,355	$ 1,396
Postage & Freight	$ 912	$ 6,412	$ 5,500	$ 6,604	$ 6,802	$ 7,007	$ 7,217	$ 7,433
Advertising & Promo	$ (2,734)	$ 6,766	$ 9,500	$ 6,969	$ 7,178	$ 7,393	$ 7,615	$ 7,844
Memberships	$ (477)	$ 5,023	$ 5,500	$ 5,174	$ 5,329	$ 5,489	$ 5,653	$ 5,823
Telephone & Fax	$ (145)	$ 8,855	$ 9,000	$ 9,121	$ 9,394	$ 9,676	$ 9,966	$ 10,265
Bylaw updates	$ (63,305)	$ 36,695	$ 100,000	$ 60,000	$ -	$ -	$ -	$ -
Simpcw CORP (airport)	$ (9,000)		$ 9,000	$ -	$ -	$ -	$ -	$ -
Simpcw SREP (Geothermal Comm)	$ (7,500)	$ 42,500	$ 50,000	$ -	$ -	$ -	$ -	$ -
SIMPCW Networking meetings	$ 4,756	$ 9,756	$ 5,000	$ -	$ -	$ -	$ -	$ -
Student Council	$ (2,500)	$ -	$ 2,500	$ -	$ -	$ -	$ -	$ -
Indigenous awareness training	$ (17,335)	$ 22,665	$ 40,000	$ 40,000	$ 40,000			
NDIT Intern	$ (23,723)	$ 36,277	$ 60,000	$ 72,500	$ -	$ -	$ -	$ -
Accessibility Funding	$ -	$ -	$ -	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Compensation Review	$ -	$ -	$ -	$ 16,000	$ -	$ -	$ -	$ -
Ec Dev Strategy	$ 12,223	$ 12,223	$ -	$ 75,000	$ -	$ -	$ -	$ -
UBCM Housing	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
UBCM Asset Mgt Study	$ 12,135	$ 12,135	$ -	$ 12,499	$ -	$ -	$ -	$ -
Record Mgt Summer student	$ -	$ -	$ -	$ 16,000	$ 16,480	$ 16,974	$ 17,484	$ 18,008
Total General Government	**$ (213,516)**	**$ 3,090,471**	**$ 3,303,987**	**$ 3,622,033**	**$ 3,390,502**	**$ 3,380,274**	**$ 3,426,389**	**$ 3,473,888**
Dog Pound	$ (862)	$ 138	$ 1,000	$ 1,000	$ 1,030	$ 1,061	$ 1,093	$ 1,126
Bylaw Services	$ (30,312)	$ 55,188	$ 85,500	$ 52,840	$ 54,425	$ 56,057	$ 57,739	$ 59,471
Training	$ 560	$ 1,560	$ 1,000	$ 1,000	$ 1,030	$ 1,061	$ 1,093	$ 1,126
Bylaw Education /Clean Community	$ (500)	$ -	$ 500	$ 500	$ 515	$ 530	$ 546	$ 563
Bylaw Equipment & Supplies	$ (1,492)	$ 8	$ 1,500	$ 1,500	$ 1,545	$ 1,591	$ 1,639	$ 1,688
Bylaw Court Expenses	$ (500)	$ -	$ 500	$ 500	$ 515	$ 530	$ 546	$ 563
Remedial Action	$ (500)	$ -	$ 500	$ 500	$ 515	$ 530	$ 546	$ 563
Building Inspector Services	$ 4,487	$ 65,487	$ 61,000	$ 65,905	$ 67,882	$ 69,919	$ 72,016	$ 74,177
Building Inspector Office Material	$ (274)	$ 1,226	$ 1,500	$ 1,500	$ 1,545	$ 1,591	$ 1,639	$ 1,688
Building Inspector Training / Memberships	$ (364)	$ 1,636	$ 2,000	$ 2,000	$ 2,060	$ 2,122	$ 2,185	$ 2,251
CBT Emergency Upgrades	$ -			$ 60,000	$ -	$ -	$ -	$ -
UBCM ESS	$ 3,954	$ 3,954	$ -	$ 10,000	$ -	$ -	$ -	$ -
Wildfire Resiliency Plan	$ -	$ -	$ -	$ 30,000	$ 30,900	$ 31,827	$ 32,782	$ 33,765
Firesmart Coordinator	$ -	$ -	$ -	$ 47,000	$ -	$ -	$ -	$ -
Emergency Coordinator	$ -	$ -	$ -	$ 40,560	$ 41,777	$ 43,030	$ 44,321	$ 45,651
Emergency Strategy Plan	$ (9,322)	$ 5,678	$ 15,000	$ 15,000	$ 15,450	$ 15,914	$ 16,391	$ 16,883
Total Protective Services	**$ (35,125)**	**$ 134,875**	**$ 170,000**	**$ 329,804**	**$ 219,189**	**$ 225,764**	**$ 232,537**	**$ 239,513**
Training	$ (438)	$ 1,562	$ 2,000	$ 2,000	$ 2,060	$ 2,122	$ 2,185	$ 2,251
Administration	$ 1,853	$ 4,353	$ 2,500	$ 4,483	$ 4,618	$ 4,756	$ 4,899	$ 5,046
Public Works Wages & Benefits	$ (87,755)	$ 208,245	$ 296,000	$ 276,064	$ 284,346	$ 292,876	$ 301,662	$ 310,712
Work Gear	$ (2,000)	$ -	$ 2,000	$ 2,000	$ 2,060	$ 2,122	$ 2,185	$ 2,251
safety supplies	$ 5,959	$ 6,959	$ 1,000	$ 7,168	$ 7,383	$ 7,604	$ 7,832	$ 8,067
Village Welcome Signs	$ (6,000)	$ -	$ 6,000	$ 10,000	$ -	$ -	$ -	$ -
Downtown Maintenance	$ (3,688)	$ 3,312	$ 7,000	$ 7,000	$ 7,210	$ 7,426	$ 7,649	$ 7,879
General Road Maintenance	$ 3,399	$ 14,399	$ 11,000	$ 14,831	$ 15,276	$ 15,734	$ 16,206	$ 16,692
Snow Removal	$ (10,000)	$ -	$ 10,000	$ 10,000	$ 10,300	$ 10,609	$ 10,927	$ 11,255
CN Allow/Intersections	$ 2,248	$ 13,248	$ 11,000	$ 13,645	$ 14,055	$ 14,476	$ 14,911	$ 15,358

Swift Creek Bridge	$ (5,000)	$ -	$ 5,000	$ 5,000	$ 5,150	$ 5,305	$ 5,464	$ 5,628
Signs - Const - Main	$ (4,500)	$ -	$ 4,500	$ 4,500	$ 4,635	$ 4,774	$ 4,917	$ 5,065
Paving & Gravel	$ (5,897)	$ 1,604	$ 7,500	$ 7,500	$ 7,725	$ 7,957	$ 8,195	$ 8,441
Sand/Salt/Snow	$ (25)	$ 975	$ 1,000	$ 1,000	$ 1,030	$ 1,061	$ 1,093	$ 1,126
Dust Control & Comm Sweeper	$ (1,290)	$ 8,710	$ 10,000	$ 8,971	$ 9,240	$ 9,518	$ 9,803	$ 10,097
Line Painting	$ (3,569)	$ 18,431	$ 22,000	$ 18,984	$ 19,553	$ 20,140	$ 20,744	$ 21,366
Street Lighting Hydro & Main	$ (4,114)	$ 30,886	$ 35,000	$ 31,812	$ 32,767	$ 33,750	$ 34,762	$ 35,805
Shop Main, Freight, Phone	$ (18,460)	$ 21,540	$ 40,000	$ 22,186	$ 22,852	$ 23,538	$ 24,244	$ 24,971
Tools	$ (500)	$ -	$ 500	$ 500	$ 515	$ 530	$ 546	$ 563
thistle killer	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,150	$ 5,305	$ 5,464	$ 5,628
Misc. Jerry Can Fuel	$ 766	$ 1,266	$ 500	$ 1,304	$ 1,343	$ 1,384	$ 1,425	$ 1,468
2014 PW Crew Cab	$ 3,385	$ 6,885	$ 3,500	$ 7,092	$ 7,305	$ 7,524	$ 7,750	$ 7,982
2017 PW Crew Cab	$ 595	$ 6,095	$ 5,500	$ 6,278	$ 6,467	$ 6,661	$ 6,860	$ 7,066
2020 PW Reg Cab	$ (1,871)	$ 8,129	$ 10,000	$ 8,373	$ 8,624	$ 8,883	$ 9,149	$ 9,424
2021 EV	$ (154)	$ 1,846	$ 2,000	$ 1,901	$ 1,958	$ 2,017	$ 2,078	$ 2,140
2023 Ford Lightening	$ 3,614	$ 8,114	$ 4,500	$ 8,358	$ 8,609	$ 8,867	$ 9,133	$ 9,407
Backhoe	$ (2,874)	$ 7,126	$ 10,000	$ 7,340	$ 7,560	$ 7,787	$ 8,020	$ 8,261
MT6 Trackless	$ (79)	$ 3,921	$ 4,000	$ 4,039	$ 4,160	$ 4,285	$ 4,413	$ 4,546
Grader	$ (4,367)	$ 6,633	$ 11,000	$ 6,832	$ 7,037	$ 7,248	$ 7,465	$ 7,689
Snow blower	$ (5,000)	$ -	$ 5,000	$ -	$ -	$ -	$ -	$ -
Tractor/Sweeper	$ (1,719)	$ 1,281	$ 3,000	$ 1,319	$ 1,359	$ 1,400	$ 1,442	$ 1,485
Small Equipment	$ 495	$ 1,695	$ 1,200	$ 1,746	$ 1,798	$ 1,852	$ 1,908	$ 1,965
2005 4x4 Silverado	$ (904)	$ 2,596	$ 3,500	$ 2,674	$ 2,754	$ 2,837	$ 2,922	$ 3,009
1997 Ford Dump Truck	$ 593	$ 3,593	$ 3,000	$ 3,701	$ 3,812	$ 3,926	$ 4,044	$ 4,165
1999 GMC Pickup 4 x 4	$ 9,124	$ 13,124	$ 4,000	$ 13,518	$ 13,924	$ 14,341	$ 14,771	$ 15,215
Airport # 1	$ (500)	$ -	$ 500	$ 500	$ 515	$ 530	$ 546	$ 563
Airport # 2	$ 1,262	$ 26,262	$ 25,000	$ 27,049	$ 27,861	$ 28,697	$ 29,558	$ 30,444
Airport # 2 - Aviation Fuel	$ 7,892	$ 27,892	$ 20,000	$ 28,729	$ 29,591	$ 30,479	$ 31,393	$ 32,335
Contingency	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total Transportation Services	**$ (129,517)**	**$ 465,683**	**$ 595,200**	**$ 583,399**	**$ 590,601**	**$ 608,319**	**$ 626,568**	**$ 645,365**
2013 Garbage Truck Maintenance	$ (2,482)	$ 5,518	$ 8,000	$ 8,240	$ 8,487	$ 8,742	$ 9,004	$ 9,274
2022 Garbage Truck Maintenance	$ (16,311)	$ 12,689	$ 29,000	$ 29,870	$ 30,766	$ 31,689	$ 32,640	$ 33,619
Garbage Truck - wages/mercs	$ 6,394	$ 56,394	$ 50,000	$ 51,500	$ 53,045	$ 54,636	$ 56,275	$ 57,964
Garbage - Tipping Fees	$ (5,000)	$ 37,000	$ 42,000	$ 40,000	$ 41,200	$ 42,436	$ 43,709	$ 45,020
Garbage Utility discount	$ 269	$ 9,269	$ 9,000	$ 9,270	$ 9,548	$ 9,835	$ 10,130	$ 10,433
Garbage Replacements/maintenance	$ (3,000)	$ -	$ 3,000	$ 3,000	$ 3,090	$ 3,183	$ 3,278	$ 3,377
Other Garbage Disposal Costs	$ (1,000)	$ -	$ 1,000	$ 1,030	$ 1,061	$ 1,093	$ 1,126	$ 1,159
Air Quality Study	$ (23,000)	$ -	$ 23,000	$ 23,000	$ -	$ -	$ -	$ -
Woodstove Exchange Program	$ (8,022)	$ 1,978	$ 10,000	$ 7,500	$ -	$ -	$ -	$ -
Wildfire	$ (200,000)	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ -
Total Environmental & Health	**$ (252,151)**	**$ 122,849**	**$ 375,000**	**$ 173,410**	**$ 147,197**	**$ 151,613**	**$ 156,162**	**$ 160,846**
Cemetery Wages & Benefits	$ 2,367	$ 6,367	$ 4,000	$ 6,902	$ 7,109	$ 7,322	$ 7,542	$ 7,768
Cemetery	$ 8,991	$ 9,991	$ 1,000	$ 1,000	$ 1,030	$ 1,061	$ 1,093	$ 1,126
Total Public Health & Welfare	**$ 11,357**	**$ 16,357**	**$ 5,000**	**$ 7,902**	**$ 8,139**	**$ 8,383**	**$ 8,634**	**$ 8,893**
CBT Initiatives Exp	$ (293)	$ 1,207	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
VIC Wages & Benefits	$ 9,788	$ 93,788	$ 84,000	$ -	$ -	$ -	$ -	$ -
VIC Expenses	$ (4,811)	$ 6,189	$ 11,000	$ -	$ -	$ -	$ -	$ -
VIC Retail Expenses	$ (22,056)	$ 37,944	$ 60,000	$ -	$ -	$ -	$ -	$ -
Museum Wages & Benefits	$ (18,707)	$ 21,293	$ 40,000	$ 32,500	$ 32,500	$ 32,500	$ 32,500	$ 32,500
Museum Expenses	$ (1,210)	$ 3,790	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Museum Retail Expense	$ (7,500)	$ -	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
Community Hall	$ 1,148	$ 23,148	$ 22,000	$ 24,000	$ 24,720	$ 25,462	$ 26,225	$ 27,012
Daycare	$ 14,260	$ 14,260	$ -	$ 15,000	$ 15,450	$ 15,914	$ 16,391	$ 16,883
Museum Repairs & Main	$ (2,000)	0	$ 2,000	$ 2,000	$ 2,060	$ 2,122	$ 2,185	$ 2,251
Library Reg Repairs & Main	$ 1,872	$ 3,872	$ 2,000	$ 4,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
dug outs	$ (7,500)	$ -	$ 7,500	$ -	$ -	$ -	$ -	$ -
Courthouse	$ 296	$ 796	$ 500	$ 1,000	$ 1,030	$ 1,061	$ 1,093	$ 1,126
Cedarside/George Hicks Parks	$ 2,200	$ 2,700	$ 500	$ 3,000	$ 3,090	$ 3,183	$ 3,278	$ 3,377
Self Cleaning Washrooms	$ (5,000)	$ -	$ 5,000	$ 5,000	$ 5,150	$ 5,305	$ 5,464	$ 5,628
Parks and Civic Ground	$ (10,878)	$ 14,122	$ 25,000	$ 25,000	$ 25,750	$ 26,523	$ 27,318	$ 28,138
Park/Groundskeeper Wages/Benefits	$ (19,857)	$ 20,143	$ 40,000	$ 34,508	$ 35,543	$ 36,609	$ 37,708	$ 38,839
2% Hotel Room Tax	$ (33,104)	$ 266,896	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000
1% Hotel Resort Tax	$ 45,774	$ 245,774	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
Other Tourism Expenses	$ -	$ -	$ -	$ 80,000	$ -	$ -	$ -	$ -
NDIT Economic Development/Collab/Capacity	$ -	$ 5,000	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -
NDIT Facade Program	$ (6,424)	$ 3,576	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
NDIT Small Town Love	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
CBT Disbursement	$ (135,149)	$ 113,701	$ 248,850	$ 248,850	$ 248,850	$ -	$ -	$ -
Unexpended Grants CBT	$ (108,890)	$ 15,276	$ 124,166	$ 256,074	$ -	$ -	$ -	$ -
Canada Day	$ (4,610)	$ 390	$ 5,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Museum Celebrations	$ (5,000)	$ -	$ 5,000	$ -	$ -	$ -	$ -	$ -
UBCM Housing	$ (154,261)	$ 739	$ 155,000	$ 155,000	$ -	$ -	$ -	$ -
Opportunity Grants	$ (10,000)	$ -	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
MISC Grants	$ (50,000)	$ -	$ 50,000	$ 50,000	$ -	$ -	$ -	$ -
Climate Action	$ 476	$ 476	$ -	$ -	$ -	$ -	$ -	$ -
Traffic Study	$ (3,800)	$ 3,200	$ 7,000	$ -	$ -	$ -	$ -	$ -
Transportation Plan	$ (140,000)	$ -	$ 140,000	$ 140,000	$ -	$ -	$ -	$ -
unexpended grants	$ (180,000)	$ -	$ 180,000	$ -	$ -	$ -	$ -	$ -
Gorse St Master Plan	$ -	$ -	$ -	$ 165,000	$ -	$ -	$ -	$ -
Recreation & Culture Services	**$ (855,236)**	**$ 898,280**	**$ 1,753,516**	**$ 1,781,932**	**$ 912,143**	**$ 666,677**	**$ 670,162**	**$ 673,752**
Airport Fuel Tank	$ (10,293)	$ 169,707	$ 180,000	$ -	$ -	$ -	$ -	$ -
Airport Brushing	$ (40,000)	$ -	$ 40,000	$ 40,000	$ -	$ -	$ -	$ -
Airport Tank Sensor	$ 7,750	$ 22,750	$ 15,000	$ -	$ -	$ -	$ -	$ -
Airport Other upgrades	$ 8,382	$ 8,382	$ -	$ -	$ -	$ -	$ -	$ -
Other Crack Sealing & Paving - Gas Tax	$ (10,141)	$ 64,859	$ 75,000	$ 75,000	$ -	$ -	$ -	$ -
Gas Tax Funding	$ (455,286)	$ 44,714	$ 500,000	$ -	$ -	$ -	$ -	$ -
Housing Project 1133 6th ave	$ (100,000)	$ -	$ 100,000	$ 100,000	$ -	$ -	$ -	$ -
Entrance Sign	$ (42,765)	$ 237,235	$ 280,000	$ -	$ -	$ -	$ -	$ -
Cemetery	$ (30,000)	$ -	$ 30,000	$ 74,000	$ -	$ -	$ -	$ -
Public Gathering Pavilion	$ (150,000)	$ -	$ 150,000	$ 150,000	$ -	$ -	$ -	$ -
Covid 19-Village Generator	$ (269,984)	$ -	$ 269,984	$ 269,000	$ -	$ -	$ -	$ -
CBT Generator	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -
covid 19-Office upgrades	$ (20,000)	$ -	$ 20,000	$ -	$ -	$ -	$ -	$ -

covid 19-council audio improvements	$ (89,585)	$ 10,415	$ 100,000	$ -	$ -	$ -	$ -	$ -
Salt Shed	$ (30,000)	$ -	$ 30,000	$ -	$ -	$ -	$ -	$ -
Municipal Bldg. upgrades	$ (10,000)	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -
RVCS Daycare/Affordable housing	$ -	$ 6,000	$ 6,000	$ -	$ -	$ -	$ -	$ -
ESS	$ (10,000)	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -
CN Arm Crossings	$ (147,000)	$ -	$ 147,000	$ 147,000	$ -	$ -	$ -	$ -
Whistle cessation	$ (14,794)	$ 15,806	$ 30,600	$ 15,000	$ -	$ -	$ -	$ -
2020 Chev repairs	$ 671	$ 12,671	$ 12,000	$ -	$ -	$ -	$ -	$ -
Fowler light replacement	$ (20,000)	$ -	$ 20,000	$ 20,000	$ -	$ -	$ -	$ -
park fencing	$ (5,191)	$ 33,309	$ 38,500	$ -	$ -	$ -	$ -	$ -
Capital Reserves	$ (167,288)	$ -	$ 167,288	$ -	$ -	$ -	$ -	$ -
Geothermal	$ (3,800,000)	$ -	$ 3,800,000	$ -	$ -	$ -	$ -	$ -
CBT Accessible Playground	$ -	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ -
Growing Communities Fund	$ (276,660)	$ -	$ 276,660	$ 400,000	$ -	$ -	$ -	$ -
Sportsplex Upgrades	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ -	$ -
General Capital	**$ (5,682,184)**	**$ 625,848**	**$ 6,308,032**	**$ 1,505,000**	**$ -**	**$ -**	**$ -**	**$ -**
Surplus	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Transfers	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL EXPENSES	**$ (7,155,207)**	**$ 5,419,428**	**$ 12,574,635**	**$ 8,069,297**	**$ 5,335,562**	**$ 5,110,855**	**$ 5,192,373**	**$ 5,276,336**

SCHEDULE F

Village of Valemount Five Year Financial Plan Bylaw 905, 2025

	2024 Difference	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Trsf fr General Parcel Tax	$ (95,000)	$ -	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000	$ 95,000
From General	$ (2,400)	$ -	$ 2,400	$ 2,400	$ 2,400	$ 2,400	$ 2,400	$ 2,400
Net Taxation Revenue	**$ (97,400)**	**$ -**	**$ 97,400**	**$ 97,400**	**$ 97,400**	**$ 97,400**	**$ 97,400**	**$ 97,400**
Water Rate Revenues	$ 9,981	$ 503,267	$ 493,286	$ 543,528	$ 532,749	$ 587,010	$ 575,369	$ 633,971
Service Charges	$ (13)	$ 487	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Connection Fees	$ 1,250	$ 1,750	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Sales of Service	$ (51,150)	$ 19,850	$ 71,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Water Sales & User Fees	**$ (39,932)**	**$ 525,354**	**$ 565,286**	**$ 559,528**	**$ 548,749**	**$ 603,010**	**$ 591,369**	**$ 649,971**
Water Meters	$ -	$ -	$ -	$ 1,500,000	$ -	$ -	$ -	$ -
Grants	**$ -**	**$ -**	**$ -**	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ -**
Return on Investment	**$ 76,772**	$ 81,772	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Investments & Penalties	**$ 76,772**	**$ 81,772**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**
Carry Forward previous projects	$ (70,000)	$ -	$ 70,000	$ -	$ -	$ -	$ -	$ -
Reserves/Surplus	$ (445,000)	$ -	$ 445,000	$ 79,728	$ -	$ -	$ -	$ -
Transfers	**$ (515,000)**	**$ -**	**$ 515,000**	**$ 79,728**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL WATER REVENUES	**$ (575,560)**	**$ 607,126**	**$ 1,182,686**	**$ 2,241,656**	**$ 651,149**	**$ 705,410**	**$ 693,769**	**$ 752,371**
Water Wages & Benefits	$ (16,237)	$ 133,763	$ 150,000	$ 151,835	$ 156,390	$ 161,082	$ 165,914	$ 170,892
Training	$ 3,272	$ 8,422	$ 5,150	$ 5,000	$ 5,150	$ 5,305	$ 5,464	$ 5,628
Administration (freight/ph)	$ (5,932)	$ 7,170	$ 13,102	$ 7,385	$ 7,606	$ 7,835	$ 8,070	$ 8,312
Computer/Software	$ (3,312)	$ 3,007	$ 6,319	$ 3,097	$ 3,190	$ 3,286	$ 3,384	$ 3,486
Generator Diesel	$ 1,761	$ 2,276	$ 515	$ 2,344	$ 2,414	$ 2,487	$ 2,561	$ 2,638
Safety Supplies	$ (427)	$ 88	$ 515	$ 91	$ 93	$ 96	$ 99	$ 102
Utility discount	$ (225)	$ 29,775	$ 30,000	$ 30,668	$ 31,588	$ 32,536	$ 33,512	$ 34,517
Purifications & Treatment	$ (5,575)	$ 10,425	$ 16,000	$ 10,738	$ 11,060	$ 11,392	$ 11,734	$ 12,086
Transmission & Distribution	$ 6,210	$ 10,210	$ 4,000	$ 10,516	$ 10,832	$ 11,157	$ 11,491	$ 11,836
Pumping & Pump house	$ 8,953	$ 12,953	$ 4,000	$ 13,342	$ 13,742	$ 14,154	$ 14,579	$ 15,016
Water Distribution station	$ (4,081)	$ 919	$ 5,000	$ 947	$ 975	$ 1,005	$ 1,035	$ 1,066
Hydro	$ (13,265)	$ 31,735	$ 45,000	$ 32,687	$ 33,668	$ 34,678	$ 35,718	$ 36,790
Other Water Supply	$ (1,000)	$ -	$ 1,000	$ 1,000	$ 1,030	$ 1,061	$ 1,093	$ 1,126
Water Conservation	$ (500)	$ -	$ 500	$ 500	$ 515	$ 530	$ 546	$ 563
WTP Interest on Debentures	$ 6,944	$ 29,710	$ 22,766	$ 30,601	$ 31,519	$ 32,465	$ 33,438	$ 34,442
Pick Up Truck	$ (1,500)	$ -	$ 1,500	$ 1,500	$ 1,545	$ 1,591	$ 1,639	$ 1,688
Backhoe	$ (2,200)	$ -	$ 2,200	$ 2,200	$ 2,266	$ 2,334	$ 2,404	$ 2,476
Building Maintenance	$ (2,127)	$ 373	$ 2,500	$ 2,500	$ 2,575	$ 2,652	$ 2,732	$ 2,814
Chargeback's from General Admin	$ (378)	$ 59,622	$ 60,000	$ 61,411	$ 63,253	$ 65,151	$ 67,105	$ 69,118
WTP Maintenance	$ (1,250)	$ 11,750	$ 13,000	$ 12,103	$ 12,466	$ 12,840	$ 13,225	$ 13,622
Parts & Repairs	$ 2,405	$ 3,405	$ 1,000	$ 3,507	$ 3,612	$ 3,720	$ 3,832	$ 3,947
Retention Pond	$ (7,500)	$ -	$ 7,500	$ 7,500	$ 7,725	$ 7,957	$ 8,195	$ 8,441
Swift Creek Intake	$ (2,000)	$ -	$ 2,000	$ 2,000	$ 2,060	$ 2,122	$ 2,185	$ 2,251
Swift Creek Bridge Repairs	$ (15,000)	$ -	$ 15,000	$ 15,000	$ -	$ -	$ -	$ -
ICI Support Services	$ (5,000)	$ -	$ 5,000	$ 5,000	$ -	$ -	$ -	$ -
uv lights	$ (4,000)	$ -	$ 4,000	$ 4,000	$ -	$ -	$ -	$ -
Northern Capital Planning - Supply Master	$ 14,245	$ 14,245	$ -	$ -	$ -	$ -	$ -	$ -
Operating	***$ (47,718)***	***$ 369,849***	***$ 417,567***	***$ 417,470***	***$ 405,275***	***$ 417,433***	***$ 429,956***	***$ 442,854***
SCADA upgrade	$ (2,500)	$ 22,500	$ 25,000	$ 10,000	$ -	$ -	$ -	$ -
French Drain	$ (10,000)	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -
Underground Sprinkler	$ (60,000)	$ -	$ 60,000	$ -	$ -	$ -	$ -	$ -
Fire Hydrants	$ (8,000)	$ -	$ 8,000	$ -	$ -	$ -	$ -	$ -
Parts & Repairs	$ (10,000)	$ -	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Divers	$ (12,000)	$ -	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
Water Treatment Plant Valves ($10k ea)	$ (30,000)	$ -	$ 30,000	$ 30,000	$ -	$ -	$ -	$ -
Water Well Drilling	$ (250,000)	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ -
Park irrigation	$ (60,000)	$ -	$ 60,000	$ 60,000	$ -	$ -	$ -	$ -
Asset mgt plan	$ (50,000)	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ -
Water Meters	$ -	$ -	$ -	$ 1,500,000	$ -	$ -	$ -	$ -
Contingency	$ (20,000)	$ -	$ 20,000	$ -	$ -	$ -	$ -	$ -
Capital Repairs/Replacement	***$ (512,500)***	***$ 22,500***	***$ 535,000***	***$ 1,622,000***	***$ 22,000***	***$ 22,000***	***$ 22,000***	***$ 22,000***
	$ -							
Water Transmission & Distribution	**$ (560,218)**	**$ 392,349**	**$ 952,567**	**$ 2,039,470**	**$ 427,275**	**$ 439,433**	**$ 451,956**	**$ 464,854**
WTP Principal Installments	$ -	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000	$ 38,000
Long Term Debt	**$ -**	**$ 38,000**	**$ 38,000**	**$ 38,000**	**$ 38,000**	**$ 38,000**	**$ 38,000**	**$ 38,000**
Capital Repairs & Replacement	$ (192,119)	$ -	$ 192,119	$ 108,706	$ 106,550	$ 117,402	$ 115,074	$ 126,794
Capital	**$ (192,119)**	**$ -**	**$ 192,119**	**$ 108,706**	**$ 106,550**	**$ 117,402**	**$ 115,074**	**$ 126,794**
Surplus	$ -	$ -	$ -	$ 55,480	$ 79,324	$ 110,575	$ 88,739	$ 122,722
Transfers	**$ -**	**$ -**	**$ -**	**$ 55,480**	**$ 79,324**	**$ 110,575**	**$ 88,739**	**$ 122,722**
TOTAL WATER EXPENSES	**$ (752,338)**	**$ 430,349**	**$ 1,182,686**	**$ 2,241,656**	**$ 651,148**	**$ 705,410**	**$ 693,769**	**$ 752,371**

SCHEDULE G

Village of Valemount Five Year Financial Plan Bylaw 905, 2025

	2024 Difference	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Sewer Rates	$ 7,790	$ 525,290	$ 517,500	$ 562,061	$ 553,725	$ 601,405	$ 592,486	$ 643,503
Connection Charges	$ 4,750	$ 5,250	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Sale of Services	$ 12,319	$ 17,319	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Sewer Sales & User Fees	**$ 24,859**	**$ 547,859**	**$ 523,000**	**$ 567,561**	**$ 559,225**	**$ 606,905**	**$ 597,986**	**$ 649,003**
Return on MFA Investment	$ 124,773	$ 126,273	$ 1,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Investments & Penalties	**$ 124,773**	**$ 126,273**	**$ 1,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**
Cranberry Lake Rd LSA	$ -	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400	$ 10,400
Parcel Tax	**$ -**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**	**$ 10,400**
Lift Station Project	$ (3,042,163)	$ 1,957,837	$ 5,000,000	$ 500,000	$ -	$ -	$ -	$ -
UBCM Asset Mgt	$ -	$ -	$ -	$ 25,000	$ -	$ -	$ -	$ -
Gast Tax Asset Mgt	$ -	$ -	$ -	$ 25,000	$ -	$ -	$ -	$ -
Grants	**$ (3,042,163)**	**$ 1,957,837**	**$ 5,000,000**	**$ 550,000**	**$ -**	**$ -**	**$ -**	**$ -**
Carry Forward previous projects	$ (117,000)	$ -	$ 117,000	$ -	$ -	$ -	$ -	$ -
Reserves/Surplus	$ (185,000)	$ -	$ 185,000	$ 28,603	$ -	$ -	$ -	$ -
Transfers	**$ (302,000)**	**$ -**	**$ 302,000**	**$ 28,603**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL SEWER REVENUES	**$ (3,194,530)**	**$ 2,642,370**	**$ 5,836,900**	**$ 1,159,064**	**$ 572,125**	**$ 619,805**	**$ 610,886**	**$ 661,903**
Sewer Wages & Benefits	$ (19,776)	$ 130,224	$ 150,000	$ 151,835	$ 156,390	$ 161,082	$ 165,914	$ 170,892
Sewer Training	$ (104)	$ 6,896	$ 7,000	$ 7,103	$ 7,316	$ 7,535	$ 7,761	$ 7,994
Administration	$ (816)	$ 12,684	$ 13,500	$ 13,065	$ 13,457	$ 13,861	$ 14,276	$ 14,705
Computers/Software	$ (1,737)	$ 2,263	$ 4,000	$ 2,331	$ 2,401	$ 2,473	$ 2,547	$ 2,624
Safety Supplies	$ (500)	$ -	$ 500	$ 500	$ 515	$ 530	$ 546	$ 563
Hydro	$ (4,095)	$ 36,905	$ 41,000	$ 38,012	$ 39,152	$ 40,327	$ 41,537	$ 42,783
Gen Set	$ (500)	$ -	$ 500	$ -	$ -	$ -	$ -	$ -
Backhoe	$ (2,000)	$ -	$ 2,000	$ -	$ -	$ -	$ -	$ -
Trailer - Generator	$ (337)	$ 163	$ 500	$ 168	$ 173	$ 178	$ 183	$ 189
Pumper Truck	$ 671	$ 2,171	$ 1,500	$ 2,237	$ 2,304	$ 2,373	$ 2,444	$ 2,517
Flat deck Truck	$ 3,657	$ 6,657	$ 3,000	$ 6,857	$ 7,063	$ 7,275	$ 7,493	$ 7,718
Sewer Collection	$ (2,184)	$ 6,316	$ 8,500	$ 6,505	$ 6,700	$ 6,901	$ 7,108	$ 7,322
Parts & Repairs	$ (10,791)	$ 1,209	$ 12,000	$ 1,245	$ 1,282	$ 1,321	$ 1,361	$ 1,401
Flushing & Maintenance	$ 6	$ 23,006	$ 23,000	$ 23,696	$ 24,407	$ 25,140	$ 25,894	$ 26,671
Plant Maintenance	$ 2,706	$ 4,706	$ 2,000	$ 4,847	$ 4,992	$ 5,142	$ 5,296	$ 5,455
Septage receiving station	$ 12,393	$ 14,393	$ 2,000	$ 14,825	$ 15,270	$ 15,728	$ 16,199	$ 16,685
Treatment & Disposal	$ (9,355)	$ 13,645	$ 23,000	$ 14,054	$ 14,476	$ 14,910	$ 15,358	$ 15,818
Lift Station Maintenance	$ (2,236)	$ 25,764	$ 28,000	$ 26,537	$ 27,333	$ 28,153	$ 28,998	$ 29,868
Building Repairs	$ (490)	$ 510	$ 1,000	$ 525	$ 541	$ 557	$ 574	$ 591
Utility discount	$ 3,179	$ 31,179	$ 28,000	$ 33,362	$ 34,363	$ 35,393	$ 36,455	$ 37,549
New Gen Set	$ (678)	$ 322	$ 1,000	$ 332	$ 342	$ 352	$ 362	$ 373
small equipment	$ (791)	$ 209	$ 1,000	$ 215	$ 221	$ 228	$ 235	$ 242
Pond Maintenance	$ (5,000)	$ -	$ 5,000	$ -	$ -	$ -	$ -	$ -
Mandatory Ministry Reporting	$ (3,249)	$ 151	$ 3,400	$ 156	$ 160	$ 165	$ 170	$ 175
ICI Support Services	$ (5,000)	$ -	$ 5,000	$ -	$ -	$ -	$ -	$ -
Pump House Pressure Valve	$ (5,000)	$ -	$ 5,000	$ -	$ -	$ -	$ -	$ -
Lift station control panel	$ (3,000)	$ -	$ 3,000	$ -	$ -	$ -	$ -	$ -
Pumper Truck pump	$ (2,000)	$ -	$ 2,000	$ -	$ -	$ -	$ -	$ -
Chargeback's from General Admin	$ 4,623	$ 59,623	$ 55,000	$ 61,411	$ 63,254	$ 65,151	$ 67,106	$ 69,119
Operating	***$ (52,403)***	***$ 378,997***	***$ 431,400***	***$ 409,818***	***$ 422,112***	***$ 434,776***	***$ 447,819***	***$ 461,254***
SCADA Update	$ (2,500)	$ 22,500	$ 25,000	$ 10,000	$ -	$ -	$ -	$ -
Grouting Sewer Lines	$ (50,000)	$ -	$ 50,000	$ 50,000	$ -	$ -	$ -	$ -
Lift Station pumps	$ (15,000)	$ -	$ 15,000	$ 15,000	$ -	$ -	$ -	$ -
Software upgrades	$ (6,000)	$ 9,000	$ 15,000	$ 10,000	$ -	$ -	$ -	$ -
Intake Pond	$ (17,000)	$ -	$ 17,000	$ -	$ -	$ -	$ -	$ -
Sewer UV lights	$ (20,000)	$ -	$ 20,000	$ -	$ -	$ -	$ -	$ -
Lift Station Repairs	$ (110,000)	$ -	$ 110,000	$ 50,000	$ -	$ -	$ -	$ -
asset mgt plan	$ (50,000)	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ -
Capital Repairs/Replacement	***$ (270,500)***	***$ 31,500***	***$ 302,000***	***$ 136,834***	***$ -***	***$ -***	***$ -***	***$ -***
Waste Treatment & Disposal	**$ (322,903)**	**$ 410,497**	**$ 733,400**	**$ 546,652**	**$ 422,112**	**$ 434,776**	**$ 447,819**	**$ 461,254**
Lift Station Project	$ (1,529,230)	$ 3,470,770	$ 5,000,000	$ 500,000	$ -	$ -	$ -	$ -
To Capital Reserves	$ (103,500)	$ -	$ 103,500	$ 112,412	$ 110,745	$ 120,281	$ 118,497	$ 128,701
Capital	**$ (1,632,730)**	**$ 3,470,770**	**$ 5,103,500**	**$ 612,412**	**$ 110,745**	**$ 120,281**	**$ 118,497**	**$ 128,701**
Surplus	$ -	$ -	$ -	$ -	$ 39,268	$ 64,748	$ 44,569	$ 71,949
Transfers	**$ -**	**$ -**	**$ -**	**$ -**	**$ 39,268**	**$ 64,748**	**$ 44,569**	**$ 71,949**
TOTAL SEWER EXPENSES	**$ (1,955,633)**	**$ 3,881,267**	**$ 5,836,900**	**$ 1,159,064**	**$ 572,125**	**$ 619,805**	**$ 610,885**	**$ 661,903**